

FY 2009
DISADVANTAGED BUSINESS ENTERPRISE PROGRAM
METHODOLOGY

for

North Carolina Department of Transportation

Division of Highways
Raleigh, North Carolina

With Assistance From



Ken Weeden & Associates, Inc.

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Introduction

The purpose of annual goal setting for the North Carolina Department of Transportation's Division of Highways Disadvantaged Business Enterprise (DBE) Program is to help achieve a "level playing field" for DBE firms seeking to participate in United States Department of Transportation (USDOT) funded transportation contracts. The goal setting process presented in this document is consistent with the requirements and recommended format of USDOT regulations 49 CFR Part 26. The final proposal of an overall annual goal for FY 2009 included the following: an examination of the proposed projects; identification of the relevant market areas for the projects; estimates of relative availability of DBE firms; an analysis of historic DBE utilization rates; and an assessment of historic DBE goals versus actual achievement rates. The overall DBE goal for FY 2009 is **13.0%**, with a contract, or race-conscious, goal of **10.6%** and a race-neutral goal of **2.4%**.

Methodology – General Overview

Annual goal setting, according to USDOT regulations 49 CFR Part 26, should be a two-step process. The first step is to obtain or develop a baseline goal for the "relative availability" of ready, willing and able DBE firms in the market area, compared to all firms. The second step involves "adjusting" the baseline goal to reflect specific additional factors, which must be considered in refining the goal. This could include assessing current capacity, as indicated by looking at historic DBE participation rates for similar activities; examining information on statistical disparities between availability and utilization of DBE firms; and looking at statistical or otherwise quantifiable factors that reflect the impact of difficulties in obtaining bonding, capitalization, etc., consistent with elements outlined in the federal regulations (49 CFR Part 26). These steps are presented and explained in more detail below.

Methodology – Detailed Explanation

I. Step 1 – Baseline Goal

The first activity in establishing an annual goal is to examine the list of projected projects and/or activities proposed for federal funding in fiscal year 2009. The next action is to develop a list of categories, or codes, such as the NAICS (North American Industrial Classification System) codes, that correspond to the various types of federally funded projects proposed for FY 2009. NCDOT has an established listing by category of "Highway Work Codes", which are similar to the NAICS codes. For purposes of the FY 2009 Division of Highways goal-setting methodology, the NCDOT



Highway Work Codes will be primarily utilized. After the work category codes are determined, they are assigned a “value”, based on the actual percent dollar value to be spent in those codes relative to the total project cost. Then, an examination of the NCDOT Directory of Transportation firms takes place in order to determine “all firms” which are available to work in those designated codes. Next, in developing the “baseline” goal, a determination of the “relative availability” of ready, willing and able DBE firms in each of the same work codes is made. (For the purposes of this analysis, firms included in the North Carolina Department of Transportation Vendor database are considered ready, willing and able. These firms have either become pre-qualified to perform work, based on NCDOT standards, or became certified as a Disadvantaged Business Enterprise with NCDOT.) Finally, a “weighted DBE value” for each of the work codes is determined based on the relative availability percent of DBEs times the relative percent of cost for each work code. The total of all of the “weighted” values is the initial, or “baseline” DBE goal, which is then subject to further adjustment, if necessary. Additional details regarding this process can be found below:

- a) *Normal Market Area.* The normal market area, or the area from which a substantial majority of the bidders come, is based on an analysis of past projects and discussions with NCDOT engineers. The normal market area for highway projects is based on where the substantial majority of contractors and subcontractors with which NCDOT Division of Highways contracts are located.¹ The normal market area for NCDOT is statewide since a majority of successful and unsuccessful bidders for NCDOT projects are located within the state.

- b) *Relevant NAICS or similar Work Code Analysis.* The list of proposed FY 2009 federally funded projects all across the state was examined in order to determine the types of projects/ activities involved which could be grouped by relevant NAICS codes or similar work codes. NCDOT has a detailed set of “highway work codes” that are very similar to, if not more specific than, corresponding NAICS codes. These NCDOT highway work codes were selected for goals analysis purposes. The NCDOT Directory of Transportation Firms (the directory) can also be sorted and queried by these highway work codes, as well as by NAICS codes. The highway work codes are project-specific to NCDOT work. Therefore, in general, highway codes were utilized; NAICS codes were utilized in three cases in order to encompass the full range of work.

¹ “Tips for Goal-Setting in the Disadvantaged Business Enterprise (DBE) Program”. (<http://osdbuweb.dot.gov/DBEProgram/tips.cfm>)



c) *Project Type Grouping.* Project activities with similar highway work codes were then grouped together, in order to get a picture of the relative percent or “weight” of those activities and costs relative to the total cost. The broad variety of FY 2009 proposed highway projects, although proposed for various locations across the State, encompasses virtually all of the NCDOT highway work codes. (*The complete estimated project list is shown in Attachment A*). For purposes of analyses, it was determined to find two major “large” recently bid projects, which also contained all of the relevant NCDOT highway work codes. This is explained below:

d) *Weighting by Highway Work Codes.* In order to allocate project costs according to relevant major highway work codes, two projects that were recently bid *and* that contained a “comprehensive” listing of activities, or “work codes”, were used as project models. The projects were: a bridge replacement project and a widening project. The projects are representative of a majority of the projects that will be bid in 2009 in size, type and scope. This project was examined in detail in order to group together all of the work items and their estimated costs within the same highway codes. These figures were then compared to the total Federal spending budget for FY 2009. (Per NCDOT, this figure is estimated to be \$987,300,000.) Per the goal setting guidelines referenced in 49 CFR Part 26, the availability of DBE firms compared to all firms may be “weighted” according to the types of work which will be performed. This led to the *overall* derivation of the “percent” of total cost of these work items by the state highway work codes (Table 1). The percents of total cost by work codes were then allocated across the FY 2009 budget, in order to derive the estimated “weights.” This represents analysis of the availability of DBEs by the same highway work codes and allows the activity, by code, to be “weighted.” (It should be noted that engineering and professional services are generally not included in bid tabulations. Therefore, these figures had to be estimated based on their weight or values on a similar completed project and then added to the total budget.)



Table 1: NCDOT Highway Work Codes Type for FY 2009 Project

Highway/ NAICS Code	Trade Type	NAICS/ Highway Code Description	Estimated FY 2009 Budget	Estimated % of Budget Cost
237310/ 234110	Highway and Street Construction	Highway and Street Construction	\$70,928,579	7.18%
000200		Clearing and Grubbing	\$64,597,162	6.54%
000225		Roadway Grading and Excavation	\$106,205,378	10.76%
000310		Pipe Culverts/Storm Drain Installation	\$11,991,849	1.21%
000420		Concrete Structures	\$37,751,860	3.82%
000425		Reinforcing Steel	\$3,928,387	0.40%
000540		Cement Treated Base Course	\$5,409,575	0.55%
000542		Soil-Cement Base	\$7,805,838	0.79%
000607		Milling Asphalt Pavements	\$11,287,064	1.14%
000846		Curb and Gutter/Shoulder Berm Gutter	\$70,172,838	7.11%
000862		Guardrail Installation	\$2,443,966	0.25%
000900		Permanent Signing	\$1,983,980	0.20%
001110		Work Zone Signs	\$21,219,169	2.15%
001205		Pavement Markings	\$10,701,500	1.08%
50, 55		Hauling	\$29,060,570	2.94%
000610		Asphalt Concrete Plant Mix Pavements	\$247,672,370	25.09%
000654		Asphalt Concrete Plant Mix, Pavement Repair	\$4,207,027	0.43%
000660		Asphalt Surface Treatment	\$20,962,064	2.12%
000801		Construction Surveying	\$7,861,552	0.80%
Subtotal: Highway and Street Construction			\$736,190,730	74.57%
000815	Water/ Sewer Contractors	Subsurface Drainage Installation	\$40,711,175	4.12%
000840		Minor Drainage Structures	\$421,757	0.04%
001510		Water Installation	\$55,028,094	5.57%
Subtotal: Water/ Sewer Contractors			\$96,161,026	9.74%
001605	Landscaping Contractors	Temporary Silt Fence	\$6,118,219	0.62%
001660		Seeding and Mulching	\$7,514,446	0.76%
001670		Landscape Planting	\$137,071	0.01%
Subtotal: Landscaping Contractors			\$13,769,737	1.39%
541330	Engineering and Professional Services		\$128,252,727	12.99%
001700	Electrical Contractors	Signals & Traffic Management	\$4,890,253	0.50%
238210/ 235310		Electrical Contractors	\$8,035,527	0.81%
Subtotal: Electrical Contractors			\$12,925,780	1.31%
Grand Total			\$987,300,000	100.00%

Source: NCDOT Bid Tabulations, NCDOT Tentative Letting List as of 7/2008, Compiled by Ken Weeden & Associates, Inc.

- e) *Relative Availability of DBEs.* The relative availability of DBE firms was determined by comparing the number of DBE firms by relevant state highway work code categories, to the number of “all” firms in the same highway work code categories. First, the NCDOT listing of

“all firms” was obtained from the agency’s vendor data base of all firms who have been pre-qualified as primes, and/or approved as subcontractors. This database is essentially the agency’s bidders list and contains a substantial amount of information about each vendor, including work interest by highway work codes, DBE status, etc. A query of all DBE contractors was made from the same source and by the same highway work codes. Both the “numerator” and “denominator” were derived from the same source. These listings are available on line at <https://apps.dot.state.nc.us/vendor/directory/>. Table 2 indicates the “raw” count of DBE firms compared to all firms.



Table 2: DBE Firms Compared to All Firms

Highway/ NAICS Code	Trade Type	NAICS/ Highway Code Description	DBE Firms	All Firms	Relative Availability
237310/ 234110	Highway and Street Construction	Highway and Street Construction	275	832	33.1%
000200		Clearing and Grubbing	117	895	13.1%
000225		Roadway Grading and Excavation	85	706	12.0%
000310		Pipe Culverts/Storm Drain Installation	60	645	9.3%
000420		Concrete Structures	30	237	12.7%
000425		Reinforcing Steel	15	116	12.9%
000540		Cement Treated Base Course	5	51	9.8%
000542		Soil-Cement Base	1	16	6.3%
000607		Milling Asphalt Pavements	31	112	27.7%
000846		Curb and Gutter/Shoulder Berm Gutter	69	389	17.7%
000862		Guardrail Installation	18	96	18.8%
000900		Permanent Signing	14	77	18.2%
001110		Work Zone Signs	20	128	15.6%
001205		Pavement Markings	19	76	25.0%
50, 55		Hauling	456	1633	27.9%
000610		Asphalt Concrete Plant Mix Pavements	38	212	17.9%
000654		Asphalt Concrete Plant Mix, Pavement Repair	6	46	13.0%
000660		Asphalt Surface Treatment	25	133	18.8%
000801		Construction Surveying	11	133	8.3%
Highway and Street Construction Totals:			1,295	6,533	19.8%
000815	Water/ Sewer Contractors (NAICS 237110)	Subsurface Drainage Installation	50	441	11.3%
000840		Minor Drainage Structures	21	107	19.6%
001510		Water Installation	41	425	9.6%
Water/ Sewer Totals:			112	973	11.5%
001605	Landscaping (NAICS 561730)	Temporary Silt Fence	87	658	13.2%
001660		Seeding and Mulching	90	657	13.7%
001670		Landscape Planting	66	490	13.5%
Landscaping Totals:			243	1,805	13.5%
541330	Engineering and Professional Services		29	174	16.7%
001700	Electrical Contractors	Signals & Traffic Management	14	90	15.6%
238210/ 235310		Electrical Contractors	17	25	68.0%
Electrical Totals:			31	115	27.0%
Grand Total			1,710	9,600	17.8%

Source: NCDOT Vendor Database as of 7/2008, Compiled by Ken Weeden & Associates, Inc.

Note: Table 2 considers DBE firms for the relevant highway work codes or NAICS codes. However, utilizing this method may double count firm which maintain both highway work codes and NAICS codes. Therefore, these firms were grouped by type (i.e. highway construction, landscaping, water and sewer and electrical) so that they could be counted *once* for each of the major types, regardless of highway or NAICS code. This grouping includes



relevant NAICS codes for each major type as well as the highway codes listed as shown in Table 3 below.

- f) *Weighted Relative Availability.* The relative availability of DBE firms is then multiplied by the weighted value of each work type to determine the *weighted* availability of DBE firms. This weighted availability represents the Step 1 Goal.

Table 3: Weighted Availability of DBE Firms – Step 1

Trade Type	Relative Availability*	Estimated % of Budget Cost	Weighted Relative Availability
Highway and Street Construction	19.8%	74.6%	14.8%
Water/ Sewer Contractors	11.5%	9.7%	1.1%
Landscaping	13.5%	1.4%	0.2%
Professional Services	16.7%	13.0%	2.2%
Electrical Contractors	27.0%	1.3%	0.4%
Step 1 Base Goal =			18.6%

Source: NCDOT Vendor Database as of 7/2008, Compiled by Ken Weeden & Associates, Inc.

The overall, statewide Step 1 Goal is 18.6%

II. Step 2 – Adjustment to the Baseline Goal

After the Step 1 DBE Base Figure has been developed, the regulations (49 CFR Part 26) require that:

“...Additional evidence in the sponsor’s jurisdiction be considered to determine what adjustment, if any, is needed to the base figure in order to arrive at your overall goal” (26:45(d)).

The regulations further state that there are many types of evidence that must be considered when adjusting the base figure. These include:

- (i) *The current capacity of DBEs to perform work in your DOT-assisted contracting program, as measured by the volume of work DBEs have performed in recent years.*
- (ii) *Evidence from disparity studies conducted anywhere within your jurisdiction, to the extent it is not already accounted for in your base figure.*

A. Current Capacity – Historical Achievement

The DBE regulations (49 CFR Part 26) detail several methods of adjusting the Step 1 goal. The first adjustment factor mentioned in the regulations is “current capacity”. The historic participation of DBEs is one indicator of current DBE capacity within NCDOT Division of Highways. Therefore, this is the first adjustment factor utilized in this methodology.

The historical overall DBE goals accomplished by the Division of Highways for federal projects in recent years were examined relative to the above consideration. Information obtained from the Division of Civil Rights and prior annual goal documents for the reporting periods listed below was assessed. The table below describes the historic DBE participation for the NC Division of Highways highway projects from FY 2006 through FY 2008. (This period represent the years in which project activity is similar to FY 2009 projects and in which the reporting was most standardized).

Table 4: DBE Accomplishment as indicated from DBE Data Reports (FY 2006-2008) Based on Awards and Commitments

Fiscal Year	Total to DBEs (Dollars)	Total Dollars (Federal)	DBE % Goal	DBE % Committed/ Awarded	DBE (over/under) Achievement
2006	\$ 26,132,452	\$ 350,491,356	10.40%	7.46%	-2.94%
2007	\$48,748,073	\$633,629,891	9.90%	7.39%	-2.51%
2008	\$52,872,385	\$695,731,289	10.10%	7.60%	-2.50%
Median			10.1%	7.5%	-2.5%

Source: Uniform Report of DBE Awards/ Commitments and Payments; Compiled by Ken Weeden & Associates, Inc.

The median historic DBE accomplishment for the federal project reporting periods, as shown in the table above, is **7.5%**, compared to the median DBE goal for the period of **10.1%**. (The median under-achievement for this period is **-2.5%**). The median historic attainment, which is an indication of “capacity” based on relatively recent performance, however, is lower than the Step 1 DBE base figure of **18.6%**, which was derived using the methodology detailed above. It should be noted that the projects used to determine historical participation are substantially similar to the proposed FY 2009 activities. Therefore, the adjustment of the baseline goal is an average of these two figures $(18.6\%+7.5\%/2)$ for a result of 13.0%. This then is the initial “adjusted” goal, i.e., **13.0%**, subject to possible additional adjustments as indicated in the next section.

B. Disparity Study

In 2003, the North Carolina Department of Transportation commissioned a “Second Generation Disparity Study” in order to examine the procurement of highway pre-construction, construction, prime contracting, and sub contracting services for the period of July 1, 1998 through June 30, 2003. The primary objective of the study was to review the utilization of minority and non-minority women businesses in the procurement of those



services compared to their availability and to provide or reinforce supportive evidence under the applicable legal standards for non-federal affirmative action programs. A further objective was to recommend programmatic remedies to address factors of identified underutilization. The end result of a disparity study has the potential to be significant to the annual goal-setting process. The 2003 Disparity Study was reviewed and considered for adjustment potential in the FY 2009 goal methodology. However at the time of the FY-09 goal process, a significant court case involving the NCDOT was pending. One of the issues brought up in the case was the State's Disparity Study. It was decided NOT to include a potentially controversial document as an adjustment factor. (The case has since been settled). Also, the statistical information (i.e. participation goals) derived from the Disparity document was based on data covering a period from 1998 through 2003. This was a range of time from six (6) to 11 years relative to the FY 2009 DBE Goal. Therefore, no adjustment was made based on the previous disparity study.

In July 2008 NCDOT commissioned a "new" disparity study. This study should be completed in 2009 and has potential for consideration in the 2010 goal development process.

Since there is no other available evidence from related fields, as noted in part 26:45 (d)(3), the goal will not be adjusted further. Therefore, the final proposed DBE goal for FY 2009 for the NC Division of Highways is 13.0%.

III. Breakout of Estimated Race-Conscious/Race-Neutral Participation

Per Federal regulations, NCDOT will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating DBE participation (hereafter referred to as race neutral).

The NC Division of Highways estimates that, in meeting its overall goal of 13.0%, it will obtain 2.4% from race-neutral participation and 10.6% through race-conscious (contract) measures. The following is a summary of the basis of the estimated breakout of race-neutral and race-conscious DBE participation:



Table 5: Race Neutral DBE Participation (2006 – 2008)

Year	Total to DBEs/ Race Neutral (Dollars)	Total Dollars	Race Neutral Participation (Percent)
2006	\$7,488,722	\$350,491,356	2.14%
2007	\$15,138,524	\$633,629,891	2.39%
2008	\$29,878,846	\$695,731,289	4.29%
Median			2.4%

Source: NCDOT Uniform Report of DBE Awards/ Commitments and Payments (2006-2008);
Compiled by Ken Weeden & Associates, Inc.

In estimating the portions of the goal to be met through race neutral and race conscious measures, NCDOT evaluated past race neutral DBE participation as defined in 49 CFR Part 26.51(a). Table 4 shows the race neutral awards and commitments as reported in the Uniform Report of (i.e. participation awarded or committed on contracts or subcontracts without race conscious measures attached.) As described in the Table, the median race neutral participation for this time period (2007-2008) is 2.4%. Therefore, NCDOT projects that it will meet 2.4% of its overall goal through race neutral measures and 10.6% of its overall goal through race conscious measures.

IV. Process

The NC Division of Highways will normally submit its overall goal to the FHWA on August 1 of each year. Before establishing the overall goal this year, the NC Division of Highways annual goal development team consulted with a number of sections and divisions within NCDOT, including the Division of Civil Rights, Division of Contractual Services, Division of Aviation, and Division of Public Transportation.

A. Consultation

§49 CFR Part 26.45 (g)(1) states:

In establishing an overall goal, you must provide for public participation. This public participation must include: Consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and your efforts to establish a level playing field for the participation of DBEs.

Further guidance on goal setting issued by the U.S. Department of Transportation indicates that:

- ... the process of consultation involves a scheduled face-to-face conference or meeting of some kind with individuals or groups of interested persons for the purpose of developing and/or assessing a proposed goal and methodology and seeking information or advice before a decision is made...
- ...Recipients should identify groups within their contracting market that are likely to have information relevant to the goal setting process or that have a stake in the outcome of the process. Those groups should be contacted and invited to participate in a face-to-face exchange (which may occur at a public meeting) aimed at obtaining the kind of information set out in the regulation regarding establishing the overall DBE goal...
- Consultation is expected to occur before the proposed goal is established and prior to publication of the proposed overall goal for inspection and comment by the general public...

The consultation process began with a “Goals Methodology Scoping Session”, which was attended by representatives from a number of sections and divisions within NCDOT, including the Division of Civil Rights, Division of Contractual Services, Division of Aviation, and Division of Highways. During the scoping session, questions and discussions centered on whether there had been any changes in the database or other information on DBE/HUB availability or capacity since the previous year’s submission. Each agency had the opportunity to comment on their upcoming or anticipated projects as well as provide comments on the goals of the other agencies represented. This team held two (2) meetings to discuss the goal setting process and determined that a formal committee should be convened to obtain consult with a wide variety of additional agencies in the goal setting process.

NCDOT developed an “Advisory Committee”, which serves to provide an opportunity for public participation in the goal setting process. The list below describes the agencies which were represented on the Advisory Committee. A full listing of the committee members can be found in Appendix C.



Table 6: NCDOT DBE Goal Setting Advisory Committee

Organization	Division/ Representation
North Carolina Department of Transportation	Construction Services
North Carolina Department of Transportation	Office of Civil Rights
North Carolina Department of Transportation	Division of Aviation
North Carolina Department of Transportation	Public Transportation Division
North Carolina Department of Transportation	Division of Highways
Lanier Construction	Prime Contractor (DBE)
Sanford Contractors	Prime Contractor
Winston Salem University	HUB Committee
Intellus	Prime Contractor
Mulkey Engineering	Prime Contractor
North Carolina Institute of Minority Economic Development	
North Carolina Department of Administration	Office of Historically Underutilized Businesses
City of Asheville	
Raleigh Durham International Airport	
Asheville Regional Airport	
Asheville Transit System	
Hispanic Contractors Association	

Two (2) meetings were held with this group and the results of those meetings are detailed below:

During the first meeting on July 10, 2008, with the members of the Minority Contractors Expansion Council, participants were asked: 1) If the current goal setting process considered all reasonable factors necessary to develop a realistic goal and 2) If there were any studies or statistical reports that could impact the adjustment/ calculation of overall goals.

In general, no specific information was provided. However, the participants offered the following concerns:

- Whether the goal setting process takes into account the lack of DBE firms in certain areas of the state, specifically the Western portion of the state. One commenter also noted that historic participation in this area of the state should be considered.
- The availability of DBEs as described in the directory, compared to the actual availability on specific jobs. Due to the economic downturn, there may be changes in bidding patterns, bonding and insurance requirements, which may not be taken into account. This affects availability of firms.
- Due to a lack of resources in the DBE staff, outreach, marketing and networking with DBE firms is difficult. These things are also difficult due to high turnover in staffing and lack of training. For example, DBE staff must know the availability of DBEs in the region, how to access resources for DBE firms.



- There is a pool of firms which may be interested in performing work, but who have not been certified or do not have a pattern of bidding. These firms should be questioned to determine why they have not participated (bid or quoted). *Note: NCDOT completed a barrier study in 2006 to investigate the issues raised in this comment. NCDOT is currently conducting a disparity study which will also address these issues.*

During the second meeting of the advisory meeting, on August 14, 2008 the follow concerns were raised:

- The DBE goal setting process does not take into account the professional services that may be described as “infrastructure” in highway projects. Specifically mentioned were the technological needs, including computer and communication devices. These are not line items in construction bid tabulations.
- Utilizing the DBE directory to determine relative availability assumes that every firm in the directory is “ready, willing, and able” to perform highway work for the North Carolina Department of Transportation. This may not be accurate, since the NCDOT is the central certifying agency for all firms in the State who wish to be certified as a DBE firm and perform work with *any* US-DOT funded agency (including municipalities, transit systems, etc.) Therefore, it is difficult to ascertain whether each firm listed is truly interested in contracting opportunities with NCDOT. Commenter noted that actual bidding history may be a better indicator of who is ready, willing and able.

Following this consultation and additional reviews, a “Final Goal” is presented to the NC Board of Transportation. After Board review, comment and approval, the NC Division of Highways publishes a notice of the proposed overall goal, informing the public that the proposed goal and its rationale will be available for inspection during normal business hours at the Division of Highway’s administrative office for 30 days following the date of the notice, and informing the public that the Division of Highways will accept comments on the goals for 45 days from the date of the notice. The notice is published in statewide newspaper, including several with distinctive minority focuses. The notice includes an address (including an office) to which comments could be sent and an address where the proposal could be reviewed. For FY 2009, the notice published in February 2009. This process was used to establish the goals for FY 2009.



The Division of Highway's overall goal submission to the FHWA will include a summary of information and comments received during this public participation process and our responses. *(Note: No comments have been received as of this submittal. Should any comments be received, those comments and our responses to the comments will be submitted at the end of the review and comment period.)*

The NC Division of Highways will begin using the overall goal on October 1 of each year, unless it has received other instructions from USDOT/FHWA by the time of the first solicitation for an USDOT/FHWA-assisted contract for projects.

V. Contract Goals

The NC Division of Highways will use contract goals to meet any portion of the overall goal that it does not project being able to meet using race-neutral means. Contract goals are established so that, over the period to which the overall goal applies, they will cumulatively result in meeting any portion of our overall goal that is not projected to be met through the use of race-neutral means.

The Division of Highways will establish contract goals only on those FHWA-assisted contracts that have subcontracting possibilities. A contract goal need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work). The NC Division of Highways will express its contract goals as a percentage of the total contract amount.



Appendix A: Proposed FY 2009 Projects



Location		PROJECT	TYPE	TIP	Latest Prelim. Est.	
	OCTOBER 21, 2008	B-4449	GRADING, DRAINAGE, PAVING, STRUCTURES, CURB AND GUTTER, SIGNALS	\$2,600,000	\$2,600,000	
		33704.3.1				
		C201898				
		BRSTP-1394(2)				
PIEDMONT		CABARRUS				
		TIP ESTIMATE \$ 2,600,000 LATEST PRELIMINARY ESTIMATE: \$				
		404/401 PERMITS (IN); NO MORATORIUM				
		MUNICIPAL AND UTILITY AGREEMENT (REQUIRED)				
	OCTOBER 21, 2008	B-4671	GRADING, DRAINAGE, STRUCTURE, PAVING			
		33826.3.1				
		C202019				
		BRZ-1532(3)				
Coastal		WAYNE				
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$			\$750,000	\$1,050,000
		404 PERMIT (PENDING) 401 PERMIT (IN) MORATORIUM 2/15-6/15 FEMA (REQUIRED)				
		BREW, BULLOCK, CLAWSON, WILLIAMS, JAMES, LANFORD, KELLY				
	OCTOBER 21, 2008	R-3833A	GRADING, DRAINAGE, PAVING, SIGNING, SIGNALS			
		34554.3.1				
		C201902				
		STP-1100 (22)				
Mountain		IREDELL				
		TIP ESTIMATE \$ 26,400,000 LATEST PRELIMINARY ESTIMATE: \$			\$26,400,000	\$26,400,000
		NO PERMITS REQUIRED; NO MORATORIUM				

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	OCTOBER 21, 2008	U-5017A	ITS, COMPUTERIZED SIGNAL SYSTEM		
		41439.3.1			
		C201967			
		STP-0332(26)			
COASTAL		NEW HANOVER			
		TIP ESTIMATE \$ 2,310,000 LATEST PRELIMINARY ESTIMATE: \$		\$2,310,000	\$2,310,000
		NO PERMITS REQUIRED MUNICIPAL AGREEMENT (IN)			
	OCTOBER 21, 2008	U-5018B	GRADING, DRAINAGE, PAVING, WIDENING		
		41431.3.3			
		STP ---			
Coastal		PITT			
		TIP ESTIMATE \$ 2,950,000 LATEST PRELIMINARY ESTIMATE: \$		\$2,950,000	\$2,950,000
		404/401 PERMITS (REQUIRED)			
		N/A, N/A, N/A, N/A, LANFORD, N/A			
		MOVED FROM AUGUST 2008 - DESIGN AND UTILITY ISSUES			
	OCTOBER 21, 2008	W-4704	INTERSECTION IMPROVEMENTS, GRADING, DRAINAGE, PAVING, STRUCTURE		
		37723.3.1			
		C201569			
		STPNHS-74(66)			
Piedmont		ROBESON			
		TIP ESTIMATE \$ 5,300,000 LATEST PRELIMINARY ESTIMATE: \$		\$5,300,000	\$5,300,000
		404/401 PERMITS (PENDING) NO MORATORIUM			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Nov-08	B-3684	STRUCTURE, DRAINAGE, GRADING, PAVING		
		33225.3.1			
		C201495			
		BRSTP-1565(7)			
Coastal		PITT			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$13,400,000	\$16,400,000
		404/401 PERMITS (IN) MORATORIUM 2/15-9/30			
	18-Nov-08	B-4011	GRADING, DRAINAGE, PAVING, STRUCTURE, RETAINING WALL		
		33379.2.2			
		C201766			
		BRZ-1106(4)			
Mountain		ASHE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,050,000	\$975,000
		NO PERMITS REQUIRED T-MORATORIUM 11/01-4/15 SSP (IN)			
		TAYLOR, FRYE, CLAWSON, WEAVER, HARROD, LAWANDOS, BROWN			
	18-Nov-08	B-4012	GRADING, DRAINAGE, STRUCTURE, PAVING, SIGNALS		
		33380.3.1			
		C201767			
		BRZ-1118(3)			
Mountain		ASHE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 1,150,000		\$1,150,000	\$1,150,000
		404/401 PERMITS (IN); T-MORATORIUM 10/15 - 4/15 FEMA PENDING			
		TAYLOR, HUNT, CLAWSON, WEAVER, FEULNER, LAWANDOS, TREXLER			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Nov-08	B-4033	STRUCTURE, DRAINAGE, GRADING, PAVING, SIGNALS		
		33400.3.1			
		C201892			
		BRSTP-112(1)			
Mountain		BUNCOMBE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 3,650,000		\$3,650,000	\$3,650,000
		MOVED FROM AUGUST 2008 - UTILITY ISSUES			
	18-Nov-08	B-4080	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33442.3.1			
		C201970			
		BRSTP-1437 (2)			
Piedmont		COLUMBUS			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$675,000	\$1,100,000
		404/401 PERMITS (PENDING) NO MORATORIUM FEMA (REQUIRED)			
	18-Nov-08	B-4165	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33513.3.1			
		C201971			
		BRZ-1162 (5)			
Coastal		JOHNSTON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$900,000	\$1,150,000
		404 PERMIT (PENDING) 401 PERMIT (IN) NO MORATORIUM			
		UTILITY AGREEMENT (REQUIRED)			
		C HOUSER, BULLOCK, CLAWSON, WEAVER, BARNES, PARKER, BROWN			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Nov-08	B-4276	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33617.3.1			
		C201831			
		BRSTP-73(5)			
Piedmont		STANLY			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 4,300,000		\$4,300,000	\$4,300,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			
		UTILITY AGREEMENT (REQUIRED)			
	18-Nov-08	B-4318	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33655.3.1			
		C201972			
		BRZ-1598(1)			
Mountain		WATAUGA			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 875,000		\$875,000	\$875,000
		NO PERMITS REQUIRED TVA PERMIT (IN) SSP REQUIRED			
		T-MORATORIUM 10/15-4/15			
	18-Nov-08	B-4322	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33659.3.1			
		C201973			
		BRZ-1167(1)			
Mountain		WILKES			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$525,000	\$650,000
		404/401 PERMITS (IN) T- MORATORIUM 10/15-4/15			
		TAYLOR, FRYE, CLAWSON, WEAVER, CHEELY, LAWANDOS, REID			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Nov-08	B-4525	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33749.3.1			
		C201974			
		BRZ-1412(4)			
Piedmont		GRANVILLE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 850,000		\$850,000	\$850,000
		404 PERMIT (PENDING) 401 PERMIT (IN) NO MORATORIUM			
	18-Nov-08	B-4526	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33750.3.1			
		C201975			
		BRZ-1435(4)			
Piedmont		GRANVILLE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 675,000		\$675,000	\$675,000
		404/401 PERMITS (PENDING) NO MORATORIUM			
		SPEER, HUNT, CLAWSON, KLUCHAR, COX, WOOLARD, BROWN			
	18-Nov-08	U-5017B	ITS, COMPUTERIZED SIGNAL SYSTEM		
		41439.3.2			
		C201978			
		STP-0332(27)			
Coastal		NEW HANOVER			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 3,390,000		\$3,390,000	\$3,390,000
		NO PERMITS REQUIRED			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	16-Dec-08	B-2965	DRAINAGE, GRADING, PAVING, STRUCTURE, SIGNALS		
		32782.3.1			
		C202039			
		BRSTP-064B(2)			
Coastal		EDGECOMBE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$8,900,000	\$9,700,000
		404/401 PERMITS (REQUIRED) MORATORIUM 2/15-6/15			
		MUNICIPAL AGREEMENT (PENDING) UTILITY AGREEMENT (REQUIRED)			
	16-Dec-08	B-3635	STRUCTURE, DRAINAGE, GRADING, PAVING, TEMPORARY SIGNALS		
		33183.3.1			
		C202038			
		BRSTP-1505(1)			
Mountain		CHEROKEE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$875,000	\$900,000
		404/401 PERMITS (REQUIRED) MORATORIUM 11/1-4/15; TVA PERMIT (PENDING)			
		SPEER, FRYE, CAIL, WILLIAMS, HARRROD, KUSE, MCLAMB			
	16-Dec-08	B-4015	GRADING, DRAINAGE, STRUCTURE, PAVING, TEMPORARY SIGNALS		
		33383.3.1			
		C202037			
		BRZ-1362(1)			
Mountain		ASHE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$925,000	\$1,100,000
		404/401 PERMITS (REQUIRED) T-MORATORIUM 10/15-4/15			
		TAYLOR, FRYE, CLAWSON, WEAVER, CHEELY, LAWANDOS, TREXLER			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	16-Dec-08	B-4036	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33402.3.1			
		C201850			
		BRZ-2098(1)			
Mountain		BUNCOMBE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,000,000	\$975,000
		404/401 PERMITS (IN); TVA (IN); NO MORATORIUM			
	16-Dec-08	B-4179	GRADING, DRAINAGE, PAVING, CULVERT		
		33526.3.1			
		C202035			
		BRZ-1513(3)			
Mountain		MACON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$850,000	\$1,750,000
		404/401 PERMITS (REQUIRED); TVA PERMIT (REQUIRED) NO MORATORIUM			
		TAYLOR, BULLOCK, CLAWSON, WILLIAMS, LEAMER, PARKER, JOHNSON			
	16-Dec-08	B-4184	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33531.3.1			
		C202034			
		BRZ-1565(5)			
Mountain		MADISON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,275,000	\$1,100,000
		404/401 PERMITS (REQUIRED) TVA (IN) NO MORATORIUM			
		C HOUSER, BULLOCK, CLAWSON, OBERHAUSEN, HEMPHILL, WOOLARD, REED			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.	
	16-Dec-08	B-4265	DRAINAGE, GRADING, PAVING, STRUCTURE			
		33607.3.1				
		C202033				
		BRZ-1733(13)				
Mountain		RUTHERFORD				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,050,000	\$1,200,000	
		404/401 PERMITS (REQUIRED)				
	16-Dec-08	B-4285	GRADING, DRAINAGE, STRUCTURE, PAVING			
		33624.3.1				
		C201816				
		BRZ-1625(2)				
Mountain		SURRY				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$975,000	\$1,050,000	
		NO PERMITS REQUIRED NO MORATORIUM FEMA (IN)				
	16-Dec-08	B-4296	GRADING, DRAINAGE, STRUCTURE, PAVING			
		33634.3.1				
		C202032				
		BRZ-1321 (3)				
Piedmont		UNION				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,400,000	\$1,500,000	
		404 PERMIT (IN) 401 PERMIT (PENDING) NO MORATORIUM FEMA (PENDING)				
		THOMAS, COX, CAIL, KLUCHAR, TURCHY, HOWARD, MARTIN				

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	16-Dec-08	B-4303	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33640.3.1			
		C202031			
		BRZ-1844 (1)			
Piedmont		WAKE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 1,350,000		\$1,350,000	\$1,350,000
		404 PERMIT (PENDING) 401 PERMIT (IN) NO MORATORIUM			
		MUNICIPAL AGREEMENT (PENDING) FEMA (REQUIRED)			
		TAYLOR, BAILEY, CLAWSON, OBERHAUSEN, PRICE, LANFORD, BROWN			
	16-Dec-08	B-4664	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33824.3.1			
		C202030			
		BRZ-1206(5)			
Piedmont		WARREN			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 1,050,000		\$1,050,000	\$1,050,000
		404/401 PERMITS (PENDING) NO MORATORIUM FEMA (PENDING)			
		SPEER, HUNT, HENEGAR, WILLIAMS, QUINN, KUSE, KELLY			
	16-Dec-08	R-2719A	GRADING, DRAINAGE, PAVING, SIGNALS, STRUCTURES, CULVERTS		
		34501.3.4			
		C201965			
		STP-0224(12)			
Coastal		LENOIR			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 90,300,000		\$90,300,000	\$90,300,000
		404/401 PERMITS (PENDING) NO MORATORIUM RAILROAD AGREEMENT (PENDING)			
		MUNICIPAL AGREEMENT (PENDING)			
		UTILITY AGREEMENT (REQUIRED) (8 WEEK ADVERTISEMENT)			
		TAYLOR, AZIZI, CLAWSON, YAMAMOTO, MANLEY, WOOLARD,, MCLAMB			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	16-Dec-08	R-4421	GUARDRAIL REHABILITATION		
		38910.3.1			
		C202029			
Mountain		RUTHERFORD			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 1,200,000		\$1,200,000	\$1,200,000
		NO PERMITS REQUIRED			
		SWAIN, OBERHAUS, PORTANOVA, LAWANDOS, N/A			
	16-Dec-08	U-2519DA	WIDENING, DRAINAGE, GRADING, PAVING, STRUCTURES, RETAINING WALL, CULVERT, SIGNALS		
		34817.3.9			
		C202028			
		NHF-0100(12)			
Piedmont		CUMBERLAND			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$35,400,000	\$68,800,000
		404/401 PERMITS (PENDING) NO MORATORIUM			
		MUNICIPAL AGREEMENT (PENDING) UTILITY AGREEMENT (REQUIRED)			
	16-Dec-08	U-3462	GRADING, DRAINAGE, PAVING, SIGNAL		
		34953.3.2			
		C202027			
		STP-1357(2)			
Coastal		BRUNSWICK			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$6,900,000	\$7,700,000
		404/401/CAMA PERMITS (REQUIRED) NO MORATORIUM			
	16-Dec-08	U-5017C	ITS, COMPUTERIZED SIGNAL SYSTEM		
		41439.3.3			
		C202026			
		STP-0332(28)			
Coastal		NEW HANOVER			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 2,700,000		\$2,700,000	\$2,700,000
		NO PERMITS REQUIRED			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.	
	16-Dec-08	W-4712	GRADING, DRAINAGE, PAVING			
		37734.3.1				
		C202025				
		STP-27(7)				
Mountain		LINCOLN				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,760,000	\$2,250,000	
		404/401 PERMITS (REQUIRED) BY DIVISION				
	20-Jan-09	B-2515	STRUCTURE, DRAINAGE, GRADING, PAVING, SIGNALS			
		32643.3.2				
		C202024				
		BRSTP-81(1)				
Mountain		BUNCOMBE				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$3,300,000	\$3,350,000	
		UTILITY AGREEMENT (REQUIRED)				
	20-Jan-09	B-3377	DRAINAGE, GRADING, PAVING, CULVERT			
		33025.3.1				
		C202023				
		BRZ-1217(3)				
Mountain		WATAUGA				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,150,000	\$1,200,000	
		404/401 PERMITS (REQUIRED) TVA PERMIT (IN)				
	20-Jan-09	B-3911	GRADING, DRAINAGE, PAVING, STRUCTURE			
		33346.3.1				
		C202022				
		BRZ-1330(5)				
Mountain		SURRY				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$725,000	\$825,000	
		404/401 PERMITS (REQUIRED) MORATORIUM 10/15-4/15				

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	20-Jan-09	B-4148	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33497.3.1			
		C202021			
		BRZ-1329 (4)			
Mountain		HENDERSON			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$525,000	\$550,000
		404/401 PERMITS (PENDING) TVA PERMIT (IN) NO MORATORIUM			
		TAYLOR, HUNT, CLAWSON, WILLIAMS, DILDAY, WOOLARD, CUMMINGS			
	20-Jan-09	B-4149	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33498.3.1			
		C202020			
		BRZ-1587 (2)			
Mountain		HENDERSON			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,300,000	\$1,400,000
		404/401 PERMITS (PENDING) TVA PERMITS (IN) T-MORATORIUM 10/15-4/15			
		TAYLOR, HUNT, CLAWSON, WILLIAMS, TURCHY, PARKER, REED			
	20-Jan-09	B-4177	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33524.3.1			
		C202049			
		BRZ-1193(5)			
Mountain		LINCOLN			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,250,000	\$1,250,000	\$1,250,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (REQUIRED)			
		GOODNIGHT, BAILEY, CLAWSON, KLUCHAR, LEAMER, PORTANOVA, KELLY			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	20-Jan-09	B-4402	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33682.3.1			
		C202048			
		BRZ-1504(9)			
Piedmont		ALAMANCE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,000,000	\$975,000
		GOODNIGHT, COX, CLAWSON, WILLIAMS, QUINN, HOWARD, BROWN			
	20-Jan-09	B-4592	GRADING, DRAINAGE, PAVING		
		33790.3.1			
		C202047			
		BRZ-1561(5)			
Piedmont		ORANGE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,525,000	\$1,600,000
		404/401 PERMITS (PENDING) NO MORATORIUM FEMA (REQUIRED)			
	20-Jan-09	B-4613	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33796.3.1			
		C202046			
		BRZ-2873(1)			
Piedmont		RANDOLPH			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,450,000	\$1,800,000
		J MOORE, BAILEY, HENEGAR, KLUCHAR, COX, PARKER, JOHNSON			
		I-4716	JOINT SEALING		
		38728.3.1			
		C201589			
Piedmont		IMS-40-4(125)259			
		ORANGE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,500,000	\$1,050,000
		NO PERMITS REQUIRED			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.	
	20-Jan-09	I-4717	GRADING, DRAINAGE, PAVING			
		38729.3.1				
		C202045				
		IMS-40-3(107)19				
Piedmont		FORSYTH				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,800,000	\$1,300,000	
		404/401 PERMITS (REQUIRED) BY DIVISION				
		IVEY, N/A, N/A, N/A, N/A, N/A, KUSE, N/A				
	20-Jan-09	I-5103	GRADING, DRAINAGE, PAVING			
		41863.3.1				
		C202076				
Mountain		SURRY				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 3,600,000	\$3,600,000	\$3,600,000	
		404/401 PERMITS (REQUIRED) BY DIVISION				
		PETTYJOHN, N/A, N/A, N/A, N/A, LAWANDOS				
	20-Jan-09	I-5106	GRADING, DRAINAGE, PAVING			
		41865.3.1				
		C202075				
Mountain		IREDELL				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 5,200,000	\$5,200,000	\$5,200,000	
	20-Jan-09	R-2201	GRADING, DRAINAGE, PAVING, WIDENING, SIGNALS, STRUCTURE			
		34380.3.2				
		C202042				
		STP-1611(5)				
Piedmont		FORSYTH, STOKES				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$12,700,000	\$18,000,000	
		404/401 PERMITS (REQUIRED) BY DIVISION NO MORATORIUM				

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	20-Jan-09	R-2247CC	GRADING, DRAINAGE, PAVING, STRUCTURES		
		34409.3.20			
		C202041			
		BRNHS-421(40)			
Piedmont		FORSYTH			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$5,000,000	\$5,000,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (IN)			
		T.HOUSER, NGUYEN, NOTTINGHAM, WEAVER, PRICE, PARKER, KELLY			
	20-Jan-09	R-2824	GRADING, DRAINAGE, PAVING, STRUCTURE, SIGNALS		
		34510.2.2			
		C201242			
		STP-1546(16)			
Mountain		BURKE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$4,500,000	\$5,600,000
	20-Jan-09	U-3334A	GRADING, DRAINAGE, STRUCTURE, PAVING, SIGNING, SIGNALS		
		34929.3.2			
		C201300			
		STP-1923 (6)			
Coastal		JOHNSTON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$17,600,000	\$22,100,000
	20-Jan-09	U-3447	GRADING, DRAINAGE, PAVING, CULVERT, SIGNALS		
		34948.3.1			
		C201829			
		STP-0051(27)			
Piedmont		MECKLENBURG			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$6,400,000	\$8,300,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (PENDING)			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	20-Jan-09	W-5103	GRADING, DRAINAGE, PAVING		
		41867.3.1			
Coastal		NEW HANOVER			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 6,150,000		\$6,150,000	\$6,150,000
		404/401 PERMITS (REQUIED)			
		POPE, N/A, N/A, N/A, N/A, WOOLARD			
	20-Jan-09				
		W-5106	GRADING, DRAINAGE, PAVING		
		41870.3.1			
		C202072			
Coastal		ONSLOW			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 1,550,000	\$1,550,000	\$1,550,000	
		404/401 PERMITS (REQUIRED)			
		POPE, N/A, N/A, N/A, N/A, WOOLARD			
	FEBRUARY 17, 2009	B-3343	STRUCTURE, DRAINAGE, GRADING, PAVING		
		33002.3.1			
		C202071			
		BRZ-1318(8)			
Mountain		HAYWOOD			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 975,000	\$975,000	\$975,000	
	FEBRUARY 17, 2009	B-3613	STRUCTURE, DRAINAGE, GRADING, PAVING, RESURFACING		
		33164.3.1			
		C201252			
		BRSTP-41(25)			
Piedmont		BLADEN, SAMPSON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$	\$2,200,000	\$3,000,000	

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	FEBRUARY 17, 2009	B-3806	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33262.3.1			
		C202111			
		BRSTP-1573(2)			
Mountain		ASHE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$340,000	\$1,600,000
	FEBRUARY 17, 2009	B-4239	GRADING, DRAINAGE, STRUCTURE, PAVING, RETAINING WALL		
		33582.3.1			
		C202070			
		BRZ-1102(1)			
Mountain		POLK			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,400,000	\$1,050,000
	FEBRUARY 17, 2009	B-4304	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33641.3.1			
		C202069			
		BRSTP-2217(2)			
Piedmont		WAKE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,300,000	\$1,750,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			
	FEBRUARY 17, 2009	B-4316	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33653.3.1			
		C201809			
		BRZ-1153(6)			
Mountain		WATAUGA			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$850,000	\$925,000
		TAYLOR, FRYE, CLAWSON, WEAVER, CHEELY, LAWANDOS, WHITAKER			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	FEBRUARY 17, 2009	R-3833B	SIGNALS, PAVING, DRAINAGE, GRADING, STRUCTURE		
		34554.3.2			
		C202068			
		STP-1100(20)			
Mountain		IREDELL			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$29,200,000	\$34,400,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			
	FEBRUARY 17, 2009	R-4430	WIDENING, GRADING, DRAINAGE, PAVING, SIGNALS, STRUCTURES, CULVERT		
		34623.2.2			
		C202067			
		STP-1783(1)			
Mountain		HENDERSON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$27,400,000	\$27,800,000
		404/401 PERMITS (REQUIRED) TVA PERMIT (PENDING) NO MORATORIUM			
	FEBRUARY 17, 2009	U-2810A	GRADING, DRAINAGE, PAVING, STRUCTURES, CULVERT		
		34866.3.1			
		C202066			
		CUMBERLAND			
Piedmont					
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$10,100,000	\$11,800,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (PENDING)			
	FEBRUARY 17, 2009	U-3300B	GRADING, DRAINAGE, PAVING, CULVERT		
		34908.2.3			
		C202065			
		STP-1542(6)			
Piedmont		STANLY			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$5,600,000	\$5,800,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	FEBRUARY 17, 2009	W-4700	GRADING, DRAINAGE, PAVING, WIDENING		
		37720.3.1			
		C202063			
		STP-1124(6)			
Coastal		CARTERET			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$2,640,000	\$3,950,000
		NO PERMITS REQUIRED			
		LASSITER, N/A, N/A, N/A, N/A, N/A, PARKER, N/A			
	17-Mar-09	B-3706	STRUCTURE, DRAINAGE, GRADING, PAVING		
		33246.3.1			
		C202103			
		BRZ-1100(8)			
Piedmont		WARREN			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,250,000	\$1,000,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (REQUIRED)			
		TAYLOR, BULLOCK, CLAWSON, WEAVER, MASON, KUSE, REED			
	17-Mar-09	B-4030	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33397.3.1			
		C202102			
		BRSTP-130(3)			
Coastal		BRUNSWICK			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,200,000	\$1,750,000
		404/CAMA/401 PERMITS (REQUIRED) NO MORATORIUM STORMWATER PERMIT (REQUIRED)			
		FEMA (REQUIRED)			
		C.HOUSER, AZIZI, CLAWSON, WEAVER, UNDERWOOD, GILSTRAP, MCLAMB			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	17-Mar-09	B-4094	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33452.3.1			
		C202101			
		BRZ-1222(6)			
Coastal		CURRITUCK			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$600,000	\$650,000
	17-Mar-09	B-4097	DRAINAGE, GRADING, PAVING, STRUCTURE		
		33455.3.1			
		C202100			
		BRSTP-1147 (6)			
Piedmont		DAVIDSON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$2,100,000	\$2,000,000
		MUMFORD, HUNT, CLAWSON, KLUCHAR, PRICE, WOOLARD, KELLEY			
	17-Mar-09	B-4114	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33469.3.1			
		C202099			
		BRZ-1146 (5)			
Piedmont		FRANKLIN			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$700,000	\$800,000
		MUMFORD, GIROLAMI, NOTTINGHAM, KLUCHAR, QUINN, HOWARD, SEALY			
	17-Mar-09	B-4247	DRAINAGE, GRADING, PAVING, STRUCTURE		
		33590.3.1			
		C202098			
		BRZ-1321(2)			
Piedmont		RICHMOND			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 675,000		\$675,000	\$675,000
		MUMFORD, GIROLAMI, CLAWSON, KLUCHAR, COX, LAWANDOS, JOHNSON			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	17-Mar-09	B-4504	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33735-3.1			
		C202097			
		BRZ-1505(3)			
Coastal		EDGECOMBE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$750,000	\$1,050,000
		404/401 PERMITS (REQUIRED) MORATORIUM 2/15-6/15 FEMA (REQUIRED)			
		THOMAS, COX, TWISDALE, WILLAMS, CALFEE, PORTANOVA, CUMMINGS			
	17-Mar-09	R-4002	GRADING, DRAINAGE, PAVING, CURB AND GUTTER, SIGNALS		
		34572-3.2			
		C201447			
		STP-1472(3)			
Coastal		BRUNSWICK			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 7,500,000		\$7,500,000	\$7,500,000
		NO PERMITS REQUIRED NO MORATORIUM, MUNICIPAL AGREEMENT (PENDING)			
		UTILITY AGREEMENT (REQUIRED) SSP (REQUIRED)			
		C HOUSER, CLAWSON, YAMAMOTO, UNDERWOOD, LAWANDOS, REID			
	17-Mar-09	U-3303	GRADING, DRAINAGE, PAVING, SIGNALS		
		34911.3.2			
		STP-1306(15)			
Piedmont		ALAMANCE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 18,600,000		\$18,600,000	\$18,600,000
		404/401 PERMITS (PENDING) NO MORATORIUM			
		MUNICIPAL AGREEMENT (PENDING) UTILITY AGREEMENT (REQUIRED)			
		GOODNIGHT, COX, CLAWSON, JOYNER, MCLAMB, PARKER, REED			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.	
	17-Mar-09	U-3405	GRADING, DRAINAGE, PAVING, SIGNALS			
		34937.3.2				
		C202095				
		STP-274(5)				
Mountain		GASTON				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$4,100,000	\$5,200,000	
	17-Mar-09	W-5010	SAFETY IMPROVEMENTS			
		41810.3.1				
		C202094				
		STP-0070(111)				
Coastal		WAYNE				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,150,000	\$1,225,000	
		NO PERMITS REQUIRED				
		GREENE, N/A, N/A, N/A, N/A, LAWANDOS				
	17-Mar-09	W-5120	GRADING, DRAINAGE, PAVING			
		41884.3.1				
		C202093				
		STP-0215(3)				
Mountain		TRANSYLVANIA				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,760,000	\$1,760,000	\$1,760,000	
		404/401 PERMITS (REQUIRED) BY DIVISION				
		SETZER, N/A, N/A, N/A, N/A, LANFORD				
	21-Apr-09	B-3655	GRADING, DRAINAGE, PAVING, STRUCTURE			
		33201.3.1				
		C202092				
		BRZ-1117(3)				
Piedmont		HARNETT				
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,150,000	\$1,200,000	
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (REQUIRED)				

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	21-Apr-09	B-4026	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33393.3.1			
		C202091			
		BRZ-1100(10)			
Coastal		BERTIE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$800,000	\$750,000
	21-Apr-09	B-4163	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33511.3.1			
		C202090			
		BRZ-1437 (3)			
Mountain		JACKSON			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$500,000	\$1,700,000
	21-Apr-09	B-4214	PAVING, GRADING, DRAINAGE, SIGNALS, STRUCTURES		
		33560.3.1			
		C201370			
		BRSTP-17(44)			
Coastal		ONSLOW			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 16,300,000	\$16,300,000	\$16,300,000
		C HOUSER, COX, CLAWSON, OBERHAUSEN, MERRITT, LAWANDOS, REAMS			
	21-Apr-09	B-4302	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33639.3.1			
		C202089			
		BRZ-1301(2)			
Piedmont		WAKE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,700,000	\$2,050,000

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	21-Apr-09	I-5010	INTERSECTION IMPROVEMENTS, SIGNALS		
		41822.3.1			
		C202088			
		IMS-95 -2(107)73			
Piedmont		HARNETT			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$2,200,000	\$2,300,000
		404/401 PERMITS (REQUIRED) BY DIVISION			
		GIBSON, N/AN/A, N/A, N/A, N/A, KUSE			
	21-Apr-09	R-0505	STRUCTURES, GRADING, DRAINAGE, PAVING, RETAINING WALL		
		34334.2.3			
		C202087			
		APD-0025(21)			
Mountain		HENDERSON			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$26,000,000	\$30,100,000
		404/401 PERMITS (REQUIRED) MORATORIUM 1/1-4/15 TVA (REQUIRED) UTILITY AGREEMENT (REQUIRED)			
		C. HOUSER, FRYE, CLAWSON, BRIDGES, DRAMBY, WOOLARD, TREXLER			
	21-Apr-09	U-3849	GRADING, DRAINAGE, PAVING, CURB AND GUTTER, CULVERT, RETAINING WALLS, SIGNALS		
		34994.3.2			
		C202086			
		STP-1363(5)			
Piedmont		CUMBERLAND			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$7,900,000	\$10,900,000
		404/401 PERMITS (REQUIRED) MUNICIPAL AGREEMENT (PENDING) UTILITY AGREEMENT (REQUIRED)			
		NO MORATORIUM			
		THOMAS, BAILEY, NOTTINGHAM, MCINNIS, MERRITT, WOOLARD, MCLAMB			
	21-Apr-09	U-4020	GRADING, DRAINAGE, PAVING, SIGNALS, CULVERT EXTENSION		
		35015.3.1			
		C202084			
		NHF-0421(44)			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
Mountain		WATAUGA			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$		
		404/401 PERMITS (REQUIRED) NO MORATORIUM		\$10,700,000	\$14,400,000
		MUNICIPAL AGREEMENT (PENDING) UTILITY AGREEMENT (REQUIRED) FEMA (REQUIRED)			
		BREW, AZIZI, NOTTINGHAM, CONFORTI, HEMPHILL, LANFORD, TREXLER			
	21-Apr-09	U-4704	COMPUTERIZED SIGNAL SYSTEM	\$5,000,000	\$5,000,000
		39068.3.1			
		C202083			
		STP-0703(8)			
Piedmont		ORANGE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 5,000,000		
		NO PERMITS REQUIRED MUNICIPAL AGREEMENT (IN)			
		N/A, N/A, N/A, JOYNER, N/A, HOWARD			
	19-May-09	B-4019	GRADING, DRAINAGE, STRUCTURE, PAVING, SIGNALS		
		33386.3.1			
		C201731			
		BRSTP-32 (7)			
Coastal		BEAUFORT			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$4,550,000	\$4,600,000
		404/401/CAMA PERMITS (REQUIRED); MORATORIUM 2/15-9/30			
		C HOUSER, FRYE, CLAWSON, YAMAMOTO, BAILEY, KUSE, CUMMINGS			
	19-May-09	B-4071	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33434.3.1			
		C201755			
		BRZ-1393 (2)			
Mountain		CHEROKEE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$600,000	\$675,000
		C. HOUSER, BULLOCK, CLAWSON, KLUCCHAR, DRAMBY, PORTANOVA, PLEASANT			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	19-May-09	B-4207	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33554.3.1			
		C202112			
		BRSTP-22 (1)			
Piedmont		MOORE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,800,000	\$3,250,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (REQUIRED)			
		C HOUSER, BULLOCK, CLAWSON, WEAVER, COX, PARKER, JOHNSON			
	19-May-09	B-4646	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33812.3.1			
		C202113			
		BRZ-2024(2)			
Mountain		SURRY			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,000,000	\$1,100,000	\$1,100,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			
		BREW, NGUYEN, TWISDALE, KLUCCHAR, FEULNER, GILSTRAP, WHITAKER			
	16-Jun-09	B-3921	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33355.3.1			
		BRZ-1600(7)			
Piedmont		WARREN			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$800,000	\$1,600,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			
		MUMFORD, BULLOCK, TWISDALE, KLUCCHAR, RIFFEY, WOOLARD, N/A			
	16-Jun-09	B-4307	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33644.3.1			
		BRSTP-0401 (145)			
Piedmont		WARREN			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,450,000	\$1,650,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	16-Jun-09	B-4434	GRADING, DRAINAGE, PAVING, STRUCTURE, SIGNALS		
		33700.3.1			
		BRNHS-0017(35)			
Coastal		BERTIE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,650,000	\$1,650,000	\$1,650,000
	16-Jun-09	B-4523	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33747.3.1			
		BRZ-1307(3)			
Piedmont		GRANVILLE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$800,000	\$1,350,000
	16-Jun-09	B-4524	GRADING, DRAINAGE, STRUCTURE, PAVING		
		33748.3.1			
		BRZ-1309(5)			
Piedmont		GRANVILLE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$550,000	\$850,000
		SPEER, HUNT, CLAWSON, KLUCHAR, MCLAMB, PORTANOVA, REED			
	16-Jun-09	B-4820	GRADING, DRAINAGE, PAVING, STRUCTURE REMOVAL		
		38590.3.1			
		BRZ-1190(2)			
Mountain		SURRY			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$1,500,000	\$2,150,000
		BREW, COX, N/A, WILLIAMS, BARRETT, WOOLARD, MCLAMB			
	16-Jun-09	R-2417C	GRADING, DRAINAGE, PAVING, STRUCTURES		
		34431.3.8			
Piedmont		LEE			
		TIP ESTIMATE \$		LATEST PRELIMINARY ESTIMATE: \$	\$35,900,000
		404/401 PERMITS (REQUIRED) NO MORATORIUM FEMA (REQUIRED) UTILITY AGREEMENT (REQUIRED)			
		MUMFORD, COX, CAIL, MCINNIS, PRICE, WOOLARD, BROWN			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	16-Jun-09	U-2826A	WIDENING, GRADING, DRAINAGE, STRUCTURES, PAVING, ITS, SIGNALS		
		34871.3.2			
		BRNHS-52(19)			
Piedmont		FORSYTH			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 22,200,000		\$22,000,000	\$22,000,000
		THOMAS, GIROLAMA, HENEGAR, JOYNER, RIFFEY, HOWARD, O.PARKER			
	16-Jun-09	U-5016	COMPUTERIZED SIGNAL SYSTEM		
		41502.3.1			
		STP-0414(3)			
Coastal		WAYNE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 4,500,000		\$4,500,000	\$4,500,000
		NO PERMITS REQUIRED			
	18-Aug-09	B-1037	GRADING, DRAINAGE, PAVING, STRUCTURE		
		32579.2.3			
		BRSTP-221(6)			
Mountain		ASHE			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$		\$1,800,000	\$3,300,000
		404/401 PERMITS (REQUIRED)			
		GOODNIGHT, BAILEY, NOTTINGHAM, KLUCCHAR, HEMPHILL, KUSE, BROWN			
	18-Aug-09	B-2576	STRUCTURE, GRADING, DRAINAGE, PAVING		
		32669.3.3			
		BRSTP-1421(3)			
Mountain		IREDELL			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 5,400,000		\$5,400,000	\$5,400,000

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Aug-09	B-3677	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33220.3.1			
		C201969			
		BRSTP-3135(4)			
Piedmont		MECKLENBURG			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$925,000	\$1,950,000
	18-Aug-09	B-3909	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33344.3.1			
		BRZ-1968(2)			
Piedmont		STANLY			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,450,000	\$1,450,000	\$1,450,000
			404/401 PERMITS (REQUIRED) NO MORATORIUM		
	18-Aug-09	B-4072	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33435.3.1			
		BRZ-1564(3)			
Mountain		CHEROKEE			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 250,000	\$250,000	\$250,000
			404/401 PERMITS (REQUIRED)		
	18-Aug-09	B-4587	GRADING, DRAINAGE, PAVING, STRUCTURE		
		33787.3.1			
		BRZ-1316(4)			
Coastal		NASH			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,150,000	\$1,150,000	\$1,150,000

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Aug-09	K-4905	RENOVATION OF REST AREA		
		39886.3.1			
Piedmont		DAVIDSON			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,800,000	\$1,800,000	\$1,800,000
		NO PERMITS REQUIRED			
	18-Aug-09	K-4906	RENOVATION OF REST AREA		
		39928.3.1			
Piedmont		CABARRUS			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,800,000	\$1,800,000	\$1,800,000
		NO PERMITS REQUIRED			
	18-Aug-09	R-4422	GUARDRAIL		
		38911.3.1			
		C202040			
		NHS-0221(24)			
Mountain		MCDOWELL			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 1,300,000	\$1,300,000	\$1,300,000
	18-Aug-09	U-3309A	GRADING, DRAINAGE, PAVING, WIDENING, SIGNALS		
		34916.3.3			
		C202064			
Piedmont		DURHAM			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$	\$8,500,000	\$8,900,000
		J.MOORE, GIROLAMI, NOTTINGHAM, STONE, RIFFEY, HOWARD, REID			
	18-Aug-09	U-4006	GRADING, DRAINAGE, PAVING		
		35007.3.1			
		STP-4126(1)			
Piedmont		GULFORD			
		TIP ESTIMATE \$	LATEST PRELIMINARY ESTIMATE: \$ 14,400,000	\$14,400,000	\$14,400,000
		404/401 PERMITS (REQUIRED)			

Location		PROJECT	TYPE	TIP	Latest Prelim. Est.
	18-Aug-09	U-4011	GRADING, DRAINAGE, PAVING		
		40221.3.1			
		STP-1959(2)			
Piedmont		DURHAM			
		TIP ESTIMATE \$ LATEST PRELIMINARY ESTIMATE: \$ 2,900,000		\$2,900,000	\$2,900,000
		J.MOORE, LAUFFER, STONE, WOOLARD, EASTERLY, MCLAMB			
			Totals	\$621,400,000	\$712,935,000

County	Div.	Region	County	Div.	Region	County	Div.	Region
BERTIE	1	Coastal	DURHAM	5	Piedmont	ALLEGHANY	11	Mountain
CAMDEN	1	Coastal	FRANKLIN	5	Piedmont	ASHE	11	Mountain
CHOWAN	1	Coastal	GRANVILLE	5	Piedmont	AVERY	11	Mountain
CURRITUCK	1	Coastal	PERSON	5	Piedmont	CALDWELL	11	Mountain
DARE	1	Coastal	VANCE	5	Piedmont	SURRY	11	Mountain
GATES	1	Coastal	WAKE	5	Piedmont	WATAUGA	11	Mountain
HERTFORD	1	Coastal	WARREN	5	Piedmont	WILKES	11	Mountain
HYDE	1	Coastal	BLADEN	6	Piedmont	YADKIN	11	Mountain
MARTIN	1	Coastal	COLUMBUS	6	Piedmont	ALEXANDER	12	Mountain
NORTHAMPTON	1	Coastal	CUMBERLAND	6	Piedmont	CATAWBA	12	Mountain
PASQUOTANK	1	Coastal	HARNETT	6	Piedmont	CLEVELAND	12	Mountain
PERQUIMANS	1	Coastal	ROBESON	6	Piedmont	GASTON	12	Mountain
TYRRELL	1	Coastal	ALAMANCE	7	Piedmont	IREDELL	12	Mountain
WASHINGTON	1	Coastal	CASWELL	7	Piedmont	LINCOLN	12	Mountain
BEAUFORT	2	Coastal	GUILFORD	7	Piedmont	BUNCOMBE	13	Mountain
CARTERET	2	Coastal	ORANGE	7	Piedmont	BURKE	13	Mountain
CRAVEN	2	Coastal	ROCKINGHAM	7	Piedmont	MADISON	13	Mountain
GREENE	2	Coastal	CHATHAM	8	Piedmont	MCDOWELL	13	Mountain
JONES	2	Coastal	HOKE	8	Piedmont	MITCHELL	13	Mountain
LENOIR	2	Coastal	LEE	8	Piedmont	RUTHERFORD	13	Mountain
PAMLICO	2	Coastal	MONTGOMERY	8	Piedmont	YANCEY	13	Mountain
PITT	2	Coastal	MOORE	8	Piedmont	CHEROKEE	14	Mountain
BRUNSWICK	3	Coastal	RANDOLPH	8	Piedmont	CLAY	14	Mountain
DUPLIN	3	Coastal	RICHMOND	8	Piedmont	GRAHAM	14	Mountain
NEW HANOVER	3	Coastal	SCOTLAND	8	Piedmont	HAYWOOD	14	Mountain
ONSLOW	3	Coastal	DAVIDSON	9	Piedmont	HENDERSON	14	Mountain
PENDER	3	Coastal	DAVIE	9	Piedmont	JACKSON	14	Mountain
SAMPSON	3	Coastal	FORSYTH	9	Piedmont	MACON	14	Mountain
EDGECOMBE	4	Coastal	ROWAN	9	Piedmont	POLK	14	Mountain
HALIFAX	4	Coastal	STOKES	9	Piedmont	SWAIN	14	Mountain
JOHNSTON	4	Coastal	ANSON	10	Piedmont	TRANSYLVANIA	14	Mountain
NASH	4	Coastal	CABARRUS	10	Piedmont			
WAYNE	4	Coastal	MECKLENBURG	10	Piedmont			
WILSON	4	Coastal	STANLY	10	Piedmont			
			UNION	10	Piedmont			

Name	Organization	Division/ Representation
Terry Canales*	N.C. Department of Transportation	Construction Services
Lamar Sylvester*	N.C. Department of Transportation	Construction Services
Michael McKoy*	N.C. Department of Transportation	Construction Services
Shelton Russell*	N.C. Department of Transportation	Office of Civil Rights
Rodney Renix	N.C. Department of Transportation	Office of Civil Rights
Eric Miller	N.C. Department of Transportation	Office of Civil Rights
Rick Barkes	N.C. Department of Transportation	Division of Aviation
Miriam Perry	N.C. Department of Transportation	Public Transportation Division
Linda Wallace*	N.C. Department of Transportation	Public Transportation Division
Henry Lanier	N.C. Institute of Minority Economic Development	Lanier Construction
Donnie Oldham*	N.C. Institute of Minority Economic Development	Sanford Contractors
Jorge Quintal	N.C. Institute of Minority Economic Development	Winston Salem University
Charles Wilson*	N.C. Institute of Minority Economic Development	Intellus
George Gibson	N.C. Institute of Minority Economic Development	Mulkey Engineering
Crystal German	N.C. Institute of Minority Economic Development	
Bridget Wall-Lenan	North Carolina Department of Administration	Office of Historically Underutilized Businesses
Grover Burthey Jr.	North Carolina Department of Administration	Office of Historically Underutilized Businesses
Brenda Mills*	City of Asheville	
David Edwards*	Asheville Regional Airport	
Louisa Moreno	Hispanic Contractors Association	
RESOURCE STAFF - EX-OFFICIO MEMBERS OF ADVISORY COMMITTEE		
Lynise DeVance	FHWA	
Jan Bryant*	North Carolina Department of Transportation	Secretary's Office
Don Voelker	NCDOT - SPOT	

* Indicates active participants of the committee who provided input during both committee meetings or one-on-one interviews