



STATE OF NORTH CAROLINA  
 DEPARTMENT OF TRANSPORTATION

PAT MCCRORY  
 GOVERNOR

DIVISION OF HIGHWAYS  
 March 11, 2014

ANTHONY J. TATA  
 SECRETARY

Mr. A. James Russell  
 J. T. Russell & Sons, Inc.  
 1721 US Hwy 52 North  
 Albemarle, NC 28001

Project: Ultra-Thin Bonded Wearing Course Resurfacing  
 County: Mecklenburg  
 Contract: DJ00121  
 WBS No.: 47056.3.FS5

Dear Sir:

J. T. Russell & Sons, Inc. has been awarded the above project. Your bid proposal indicated adequate participation to satisfy the advertised DBE goal of 5.0%.

Based on your bid proposal, the Department has approved the following prequalified DBE subcontractors and dollar amounts to meet the contract goal requirements. These firms are required to be utilized under the regulations in the Special Provision contained in the contract proposal. Any changes in the work affecting a DBE firm or replacement of a DBE firm will need to follow the appropriate steps as outlined in these provisions.

**Committed DBE Subcontractors**

**Committed Amount**

A-1 Pavement Marking LLC

\$131,815.30

NCDOT shall proceed with award of the above project to J. T. Russell & Sons, Inc. in the amount of \$1,326,173.98. Before final recommendation can be submitted for approval, we must receive the following items from you:

1. A Payment Bond and a Performance Bond, each with an accompanying Power of Attorney, in the amount of \$1,326,173.98.
2. A Certificate of Public Liability and Property Damage Insurance for the coverage as stated in Section 107-15 of the NCDOT Standard Specifications. This certificate must include the NC Department of Transportation as an additional insured on the policy.
3. A Letter of Intent for each certified DBE subcontractor listed and approved for the contract.



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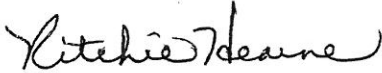
Please submit the above items to the following address:

Mr. Ritchie Hearne, PE  
NCDOT Project Manager  
716 West Main Street  
Albemarle, NC 28001

No further action will be taken until we receive the correspondence listed above. It will be your responsibility to contact Mrs. Kellie Crump at this office to schedule a Preconstruction Conference prior to beginning work. No time extensions will be considered for delays in scheduling the Preconstruction Conference except as authorized by Section 108-10 of the Standard Specifications.

If you have any questions, please contact me at (704) 983-4400.

Sincerely,



Ritchie Hearne, PE  
Project Manager

cc: Michael McKoy, State Contractor Utilization Engineer  
Brett Canipe, PE, District Engineer