**INTEGRATED PROJECT DELIVERY (IPD)**

**VISION**

The key to improving the way we deliver projects is in the implementation of **transparent, repeatable and accountable processes**. Based on the principles of a matrix organization, Project Managers are empowered to make timely decisions regarding scope, schedule, budget, and quality. Project Managers are responsible for creating and leading project teams that will make decisions through consultation with technical experts and project team members. They will focus work processes and tasks only on those that are required or anticipated to add value to the overall project objectives. By using these principles, the Department will benefit from **improved communication, coordination and decision making resulting in efficient delivery of our projects and overall program**.

**Centrally-based units provide technical support** to deliver projects including design support when appropriate, technical oversite, and active participation on the project team. Units are responsible for maintaining internal technical expertise; setting statewide functional policies, procedures and standards; providing technical support; and providing quality assurance for their functional area.

**Divisions will be the implementers of the program**. Project Managers work closely with Division Engineers and their staff to ensure projects are meeting the established goals. Divisions will be active team members to ensure proper communication, coordination and timely decision making.

**GOAL**

To develop **Integrated Project Delivery Business Practices** that can withstand the changing workforce dynamics and transportation needs well into the future.

The **IPD Team** will have the task of **documenting and evaluating existing business practices; researching and assessing best practices; identifying the strategic opportunities for improvement; developing an implementation plan; and support for implementation activities. Proactive communication** with internal and external key stakeholders is essential to ensure a robust involvement and support for agreed-upon improvements.