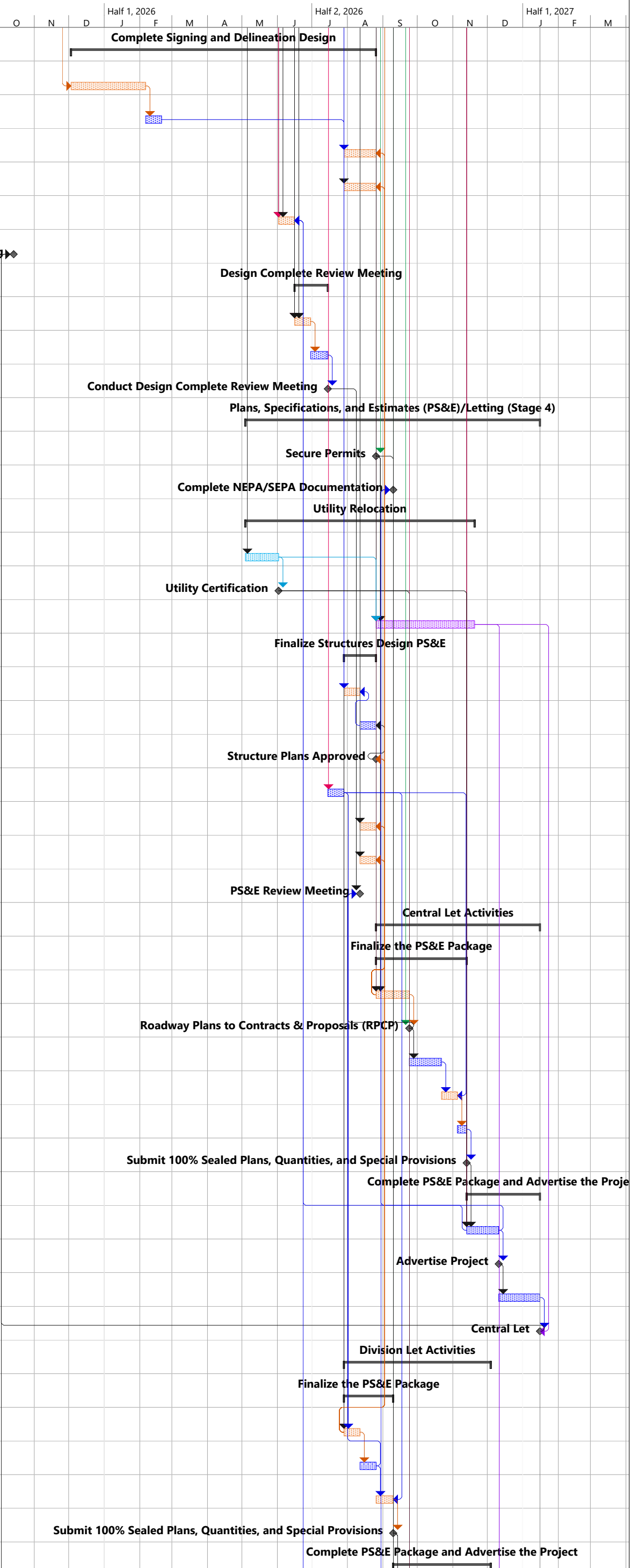


ID	Discipline Code	Task Code	SAP MLSN	Responsible Party	Task Name	Predecessors	Successors	Duration	Start	Finish	Half 2, 2024	Half 1, 2025	Half 2, 2025	Half 1, 2026	Half 2, 2026	Half 1, 2027
1					WBS# - BRIDGE PROJECT NAME/DESCRIPTION			530 days	Fri 11/1/24	Fri 1/15/27	WBS# - BRIDGE PROJECT NAME/DESCRIPTION					
2	SCOPE	SCOPE			Scoping, Fee Estimate, and Notice to Proceed (Stage 1 & 2)			10	40 days	Fri 11/1/24	Mon 1/13/25	Scoping, Fee Estimate, and Notice to Proceed (Stage 1 & 2)				
3	SCOPE	SCOPE		All Parties	Project Scoping Meeting		4	0 days	Fri 11/1/24	Fri 11/1/24	Project Scoping Meeting					
4	SCOPE	SCOPE		PEF	Scope Development	3	5	10 days	Fri 11/1/24	Fri 11/15/24	Scope Development					
5	SCOPE	SCOPE		NCDOT	Review/Approve Scope	4	6	10 days	Mon 11/18/24	Fri 12/6/24	Review/Approve Scope					
6	SCOPE	SCOPE		PEF	Fee Estimate Development	5	7	10 days	Mon 12/9/24	Fri 12/20/24	Fee Estimate Development					
7	SCOPE	SCOPE		NCDOT	Review/Approve Fee Estimate	6	8	10 days	Mon 12/30/24	Mon 1/13/25	Review/Approve Fee Estimate					
8	SCOPE	SCOPE	M0965	NCDOT	Notice To Proceed (Stage 1 & 2)	7		20,19,21,15,10 days	Mon 1/13/25	Mon 1/13/25	Notice To Proceed (Stage 1 & 2)					
9		1			Project Initiation (Stage 1)			80 days	Tue 1/14/25	Wed 5/7/25	Project Initiation (Stage 1)					
10	LS	2LS1		NCDOT	Complete Final Surveys	2	44,45	40 days	Tue 1/14/25	Tue 3/11/25	Complete Final Surveys					
11	EN	1EN1			Requests for Human & Environment Studies			10 days	Tue 1/14/25	Tue 1/28/25	Requests for Human & Environment Studies					
12	EN	1EN1		PEF	Prepare & Submit ETRACS Request for Historic Architecture	8	137	10 days	Tue 1/14/25	Tue 1/28/25	Prepare & Submit ETRACS Request for Historic Architecture					
13	EN	1EN1		PEF	Prepare & Submit ETRACS Request for Archaeology	8	138	10 days	Tue 1/14/25	Tue 1/28/25	Prepare & Submit ETRACS Request for Archaeology					
14	EN	1EN1			Land Owner Notification Letters			10 days	Tue 1/14/25	Tue 1/28/25	Land Owner Notification Letters					
15	EN	1EN1		PEF	Prepare & Submit Land Owner Notification Letters	8	16	10 days	Tue 1/14/25	Tue 1/28/25	Prepare & Submit Land Owner Notification Letters					
16	EN	1EN1		PEF	Send Out Land Owner Notification Letters	15	120	0 days	Tue 1/28/25	Tue 1/28/25	Send Out Land Owner Notification Letters					
17	EP	1EP1			Initiate NEPA/SEPA Review			20 days	Tue 1/14/25	Tue 2/11/25	Initiate NEPA/SEPA Review					
18	EP	1EP1			Project Initiation and Merger Process			20 days	Tue 1/14/25	Tue 2/11/25	Project Initiation and Merger Process					
19	EP	1EP1		PEF	Prepare Project Initiation Form	8	22	10 days	Tue 1/14/25	Tue 1/28/25	Prepare Project Initiation Form					
20	EP	1EP1		PEF	Prepare Start of Study E-mail List	8	22	10 days	Tue 1/14/25	Tue 1/28/25	Prepare Start of Study E-mail List					
21	EP	1EP1		PEF	Prepare Merger Pre-Screening Form	8	22	10 days	Tue 1/14/25	Tue 1/28/25	Prepare Merger Pre-Screening Form					
22	EP	1EP1		NCDOT	Review of Project Initiation Items	20,19,21	23	10 days	Wed 1/29/25	Tue 2/11/25	Review of Project Initiation Items					
23	EP	1EP1		NCDOT	Approve Start of Study/Project Initiation Items	22	24,140,131,350	0 days	Tue 2/11/25	Tue 2/11/25	Approve Start of Study/Project Initiation Items					
24	EP	1EP1		PEF	Send out Start of Study E-mail Package	23	26	0 days	Tue 2/11/25	Tue 2/11/25	Send out Start of Study E-mail Package					
25	IM	1IM1			Initiate Complete Streets Review			45 days	Wed 2/12/25	Tue 4/15/25	Initiate Complete Streets Review					
26	IM	1IM1		PEF	Prepare & Submit Complete Streets Project Sheet	24	27	5 days	Wed 2/12/25	Tue 2/18/25	Prepare & Submit Complete Streets Project Sheet					
27	IM	1IM1		NCDOT	Review of Complete Streets Project Sheet	26	28	40 days	Wed 2/19/25	Tue 4/15/25	Review of Complete Streets Project Sheet					
28	IM	1IM1		NCDOT	Complete Streets Recommendations	27	44,45	0 days	Tue 4/15/25	Tue 4/15/25	Complete Streets Recommendations					
29	PI	1PI1			Initiate Public Engagement Tasks			30 days	Wed 3/26/25	Wed 5/7/25	Initiate Public Engagement Tasks					
30	PI	1PI1		PEF	Prepare & Submit Draft Public Involvement Plan (PIP)	135	31	10 days	Wed 3/26/25	Tue 4/8/25	Prepare & Submit Draft Public Involvement Plan (PIP)					
31	PI	1PI1		NCDOT	Review of Draft PIP	30	32	10 days	Wed 4/9/25	Wed 4/23/25	Review of Draft PIP					
32	PI	1PI1		PEF	Revise & Submit Final PIP	31	33	5 days	Thu 4/24/25	Wed 4/30/25	Revise & Submit Final PIP					
33	PI	1PI1		NCDOT	Review of Final PIP	32	34	5 days	Thu 5/1/25	Wed 5/7/25	Review of Final PIP					
34	PI	1PI1		NCDOT	Final PIP Approved	33	91,140	0 days	Wed 5/7/25	Wed 5/7/25	Final PIP Approved					
35	UT	1UT1		UTILITY PEF	Develop Initial Utility Relocation and Utility Construction Estimates	23	37	10 days	Wed 2/12/25	Tue 2/25/25	Develop Initial Utility Relocation and Utility Construction Estimates					
36	UT	1UT2			Investigate Existing Utilities			30 days	Wed 2/26/25	Tue 4/8/25	Investigate Existing Utilities					
37	UT	1UT2		UTILITY PEF	Prepare & Submit Draft Critical Utilities Strategy	35	38	10 days	Wed 2/26/25	Tue 3/11/25	Prepare & Submit Draft Critical Utilities Strategy					
38	UT	1UT2		NCDOT	Review of Draft Critical Utilities Strategy	37	39	10 days	Wed 3/12/25	Tue 3/25/25	Review of Draft Critical Utilities Strategy					
39	UT	1UT2		UTILITY PEF	Revise & Submit Final Critical Utilities Strategy	38	40	5 days	Wed 3/26/25	Tue 4/1/25	Revise & Submit Final Critical Utilities Strategy					
40	UT	1UT2		NCDOT	Review of Final Critical Utilities Strategy	39	41	5 days	Wed 4/2/25	Tue 4/8/25	Review of Final Critical Utilities Strategy					
41	UT	1UT2		NCDOT	Final Critical Utilities Strategy Approved	40		0 days	Tue 4/8/25	Tue 4/8/25	Final Critical Utilities Strategy Approved					
42		2			Environmental and ROW Plans (Stage 2)			270 days	Wed 1/29/25	Thu 3/5/26	Environmental and ROW Plans (Stage 2)					
43	RD	2RD2			Complete Design Recommendation Plan Set			30 days	Wed 4/16/25	Thu 5/29/25	Complete Design Recommendation Plan Set					
44	RD	2RD2		PEF	Prepare & Submit Design Recommendation Plan Set	28,10	46,45FF	10 days	Wed 4/16/25	Wed 4/30/25	Prepare & Submit Design Recommendation Plan Set					
45	CS	2CS1		PEF	Prepare Initial Design Estimates	44FF,28,10	46	10 days	Wed 4/16/25	Wed 4/30/25	Prepare Initial Design Estimates					
46	RD	2RD2		NCDOT	Review of Design Recommendation Plan Set	44,45	47	10 days	Thu 5/1/25	Wed 5/14/25	Review of Design Recommendation Plan Set					

Project: NCDOT PDN Schedule Date: Fri 11/22/24

Task Split
Milestone Summary
Project Summary
Inactive Milestone Summary
Manual Task
Manual Summary Rollup
Manual Summary
Start-only
Finish-only
External Tasks
External Milestone
Deadline
Progress
Manual Progress

ID	Discipline Code	Task Code	SAP MLSN	Responsible Party	Task Name	Predecessors	Successors	Duration	Start	Finish	Half 2, 2024	Half 1, 2025	Half 2, 2025	Half 1, 2026	Half 2, 2026	Half 1, 2027																											
											J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M
231	SD	3SD1			Complete Signing and Delineation Design			180 days	Wed 12/3/25	Wed 8/26/26																																	
232	SD	3SD1		PEF	Prepare 100% Unsealed Signing and Delineation Plans	2245S	233	40 days	Wed 12/3/25	Thu 2/5/26																																	
233	SD	3SD1		NCDOT	Review of 100% Unsealed Submittal	232	234	10 days	Fri 2/6/26	Thu 2/19/26																																	
234	SD	3SD1		PEF	Prepare 100% Sealed Signing and Delineation Plans	233,259SF,272SF		20 days	Wed 7/29/26	Wed 8/26/26																																	
235	TM	3TM1		PEF	Complete Transportation Management Plan	259SF,161,272SF		20 days	Wed 7/29/26	Wed 8/26/26																																	
236	CS	3CS1		PEF	Prepare Construction Estimate	266SF-260 days,161,195,184		10 days	Tue 6/2/26	Mon 6/15/26																																	
237	PM	3PM2		NCDOT	15 Month Let Review Meeting	269FS-300 days,281FS-300		0 days	Tue 10/14/25	Tue 10/14/25																																	
238	PM	3PM3			Design Complete Review Meeting			20 days	Tue 6/16/26	Tue 7/14/26																																	
239	PM	3PM3		PEF	Finalize Design Completion Review Meeting Materials	184,190,195,210, 240		10 days	Tue 6/16/26	Mon 6/29/26																																	
240	PM	3PM3		NCDOT	Prepare for Completion Review Meeting	239	241	10 days	Tue 6/30/26	Tue 7/14/26																																	
241	PM	3PM3		NCDOT	Conduct Design Complete Review Meeting	240	256	0 days	Tue 7/14/26	Tue 7/14/26																																	
242		4			Plans, Specifications, and Estimates (PS&E)/Letting (Stage 4)			170 days	Mon 5/4/26	Fri 1/15/27																																	
243	EN	4EN1		PEF	Secure Permits	219	248,279,259	0 days	Tue 8/25/26	Tue 8/25/26																																	
244	EP	4EP1		NCDOT	Complete NEPA/SEPA Documentation	266FS-60 days,278FS-60		0 days	Thu 9/10/26	Thu 9/10/26																																	
245	UT	4UT			Utility Relocation			140 days	Mon 5/4/26	Thu 11/19/26																																	
246	UT	4UT1		UTILITY PEF	Finalize Utility Coordination and/or Utility Design PS&E	190	248,247	20 days	Mon 5/4/26	Mon 6/1/26																																	
247	UT	4UT1		NCDOT	Utility Certification	246	266,278	0 days	Mon 6/1/26	Mon 6/1/26																																	
248	UT	4UT2		UTILITY OWNERS	Complete Utility Relocation by Owner	246,243,177,204	269FF,281FF	60 days	Wed 8/26/26	Thu 11/19/26																																	
249	ST	4ST1			Finalize Structures Design PS&E			20 days	Wed 7/29/26	Wed 8/26/26																																	
250	ST	4ST1		PEF	Submit Final (Sealed) Structure Plans	251SF,222		10 days	Wed 7/29/26	Wed 8/12/26																																	
251	ST	4ST1		NCDOT	Review of Final (Sealed) Structure Plans	252SF	250SF	10 days	Wed 8/12/26	Wed 8/26/26																																	
252	ST	4ST1		NCDOT	Structure Plans Approved	259SF,272SF	251SF	0 days	Wed 8/26/26	Wed 8/26/26																																	
253	LS	4LS1		NCDOT	Complete ROW Acquisition Surveys	178	262FF,274FF,2	10 days	Wed 7/15/26	Tue 7/28/26																																	
254	HY	4HY1		PEF	Hydraulic Let Preparation	259SF,216,272SF		10 days	Wed 8/12/26	Wed 8/26/26																																	
255	RE	4RE1		PEF	Finalize Erosion & Sediment Control Contract Package	259SF,210,272SF		10 days	Wed 8/12/26	Wed 8/26/26																																	
256	PM	4PM2		NCDOT	PS&E Review Meeting	260FS-30 days,241,273FS-3		0 days	Wed 8/12/26	Wed 8/12/26																																	
257					Central Let Activities			90 days	Wed 8/26/26	Fri 1/15/27																																	
258	RD	4RD1			Finalize the PS&E Package			55 days	Wed 8/26/26	Thu 11/12/26																																	
259	RD	4RD1		PEF	Submit 100% Unsealed Plans, Quantities, and Special Provisions	243,201,178	252SF,230SF,2	20 days	Wed 8/26/26	Wed 9/23/26																																	
260	RD	4RD1	MLSN	PEF	Roadway Plans to Contracts & Proposals (RPCP)	259,59	261,256FS-30 days	0 days	Wed 9/23/26	Wed 9/23/26																																	
261	RD	4RD1		NCDOT	Review of 100% Unsealed Plans, Quantities and Special Provisions	260	262	20 days	Thu 9/24/26	Wed 10/21/26																																	
262	RD	4RD1		PEF	Revise & Resubmit 100% Unsealed Plans, Quantities and Special Provisions	253FF,261	263	10 days	Thu 10/22/26	Wed 11/4/26																																	
263	RD	4RD1		NCDOT	Review of Revised 100% Unsealed Plans, Quantities and Special Provisions	262	264	5 days	Thu 11/5/26	Thu 11/12/26																																	
264	RD	4RD1	MLSN	PEF	Submit 100% Sealed Plans, Quantities, and Special Provisions	263	266	0 days	Thu 11/12/26	Thu 11/12/26																																	
265	CS	4CS1			Complete PS&E Package and Advertise the Project			35 days	Fri 11/13/26	Fri 1/15/27																																	
266	CS	4CS1		NCDOT	Construction Funding Request and Project Authorization	264,178,144,247	267,236SF-260 days,244FS-60	15 days	Fri 11/13/26	Thu 12/10/26																																	
267	CS	4CS1	MLSN	NCDOT	Advertise Project	266	268	0 days	Thu 12/10/26	Thu 12/10/26																																	
268	CS	4CS1		NCDOT	Project Advertisement	267	269	20 days	Fri 12/11/26	Fri 1/15/27																																	
269	CS	4CS2	M0550	NCDOT	Central Let	248FF,268	237FS-300 days	0 days	Fri 1/15/27	Fri 1/15/27																																	
270					Division Let Activities			85 days	Wed 7/29/26	Thu 12/3/26																																	
271	RD	4RD1			Finalize the PS&E Package			30 days	Wed 7/29/26	Wed 9/9/26																																	
272	RD	4RD1		PEF	Submit 100% Unsealed Plans, Quantities, and Special Provisions	201,178,253	273,252SF,230	10 days	Wed 7/29/26	Tue 8/11/26																																	
273	RD	4RD1		NCDOT	Review of 100% Unsealed Plans, Quantities and Special Provisions	272	274,256FS-30 days	10 days	Wed 8/12/26	Tue 8/25/26																																	
274	RD	4RD1		PEF	Revise & Submit 100% Sealed Plans, Quantities and Special Provisions	273,253FF	275	10 days	Wed 8/26/26	Wed 9/9/26																																	
275	RD	4RD1		PEF	Submit 100% Sealed Plans, Quantities, and Special Provisions	274	277,279	0 days	Wed 9/9/26	Wed 9/9/26																																	
276	CS	4CS1			Complete PS&E Package and Advertise the Project			55 days	Thu 9/10/26	Thu 12/3/26																																	



Project: NCDOT PDN Schedule Date: Fri 11/22/24

■ Milestone ◆ Project Summary ■ Inactive Milestone ◆ Manual Task ■ Manual Summary Rollup ■ Start-only ■ External Tasks ■ Deadline ■ Manual Progress
● Summary ■ Inactive Task ■ Inactive Summary ■ Duration-only ■ Manual Summary ■ Finish-only ■ External Milestone ◆ Progress

ID	Discipline Code	Task Code	SAP MLSN	Responsible Party	Task Name	Predecessors	Successors	Duration	Start	Finish	Half 2, 2024					Half 1, 2025					Half 2, 2025					Half 1, 2026					Half 2, 2026					Half 1, 2027							
											J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M
277	CS	4CS1		NCDOT	Update Construction Estimate Pricing	275	278	10 days	Thu 9/10/26	Wed 9/23/26																																	
278	CS	4CS1		NCDOT	Construction Funding Request and Project Authorization	277,178,144,247	280,236SF-26(30 days,244FS-60	30 days	Thu 9/24/26	Wed 11/4/26																																	
279	CS	4CS1		NCDOT	Complete PS&E Package	243,275,144,201,280	280	15 days	Thu 9/10/26	Wed 9/30/26																																	
280	CS	4CS1		NCDOT	Project Advertisement	278,279	281	15 days	Thu 11/5/26	Thu 12/3/26																																	
281	CS	4CS2		NCDOT	Division POC Let (DPOC)	280,248FF	237FS-300 days	0 days	Thu 12/3/26	Thu 12/3/26																																	

Division POC Let (DPOC)

Project: NCDOT PDN Schedule
Date: Fri 11/22/24

Task	Milestone	Project Summary	Inactive Milestone	Manual Task	Manual Summary Rollup	Start-only	External Tasks	Deadline	Manual Progress
Split	Summary	Inactive Task	Inactive Summary	Duration-only	Manual Summary	Finish-only	External Milestone	Progress	