ROADWAY DESIGN STAFF MEETING July 24, 2008

• 2009-2015 TIP Scheduling Process. (Action Items)

RDU Co-PM will reschedule the Forecast Schedule (unconstrained) on all projects that have **<u>completed</u>** Planning Documents. The entire project (all networks) shall be scheduled. All finish constraints should <u>not</u> be reapplied.

PDEA Co-PM will reschedule the Forecast Schedule (unconstrained) on all projects that have **incomplete** Planning Documents. The entire project (all networks) shall be scheduled. All finish constraints should <u>not</u> be reapplied.

• TMT- Performance Dashboard Appraisal (PDA) Engineers and Technicians.

There have been 2 work groups established; they are the Engineers (Scott's Group) and the technicians (Dewayne's Group). They are working on the Performance Dashboard and associated Metrics.

TMT wants Roadway Design Unit's information by August 15, 2008.

• NCDOT Organizational Performance Dashboard - Works Well Gauge, Delivery Rate.

Delivery Rate gage has been added to the dashboard. This will take you to TIP Construction, TIP Preconstruction and Environmental.

• "Draft" – NCDOT Project STaRs Schedule Maintenance Policy

Ron Allen distributed a Draft copy of the Schedule Maintenance Policy. The official copy will be coming out in the very near future. Ron stated that until further notice, we could use the CJ20N transaction for scheduling in lieu of the CJ2B transaction.

• Construction Revision – Plan Distribution

The Construction Revision process has been revised to agree with the new approval authorities, budget metrics and schedule metrics. All construction revisions will now be sent directly to the appropriate Division Engineer rather than the State Construction Engineer. Verbal or email approval is needed from the Division Construction Engineer prior to incorporating plan changes.

• 25% Plans – Distribution to Stan Harward, Resource Conservation

The Resource Conservation Engineer in Alternate Delivery is Stan Harward. He would like to have a copy of the plans when they are sent to Hydraulics. This gives them a chance to discuss the use of recycled projects on appropriate projects. Glenn Mumford will add this to the form letters.

• New Employee Orientation Training Guide Class.

This class will be held July 30, 2008. It has been put on the Calendar for all Project Engineers and Project Design Engineers.

• Highway Design Branch Regional Assignments.

New assignments for regional planning and design activities were implemented in the fall of 2007. The regional planning and design assignments are for the Highway Design Branch, the Project Development Unit within the PDEA Branch, the Tip Development Unit, Division Construction Engineers and for Roadway and Bridge Construction Engineers.

• Safety

At field inspections the employees need to look out for themselves and each other while visiting the project sites. Park in areas that provide safe entrance and exit of the work area. Do not create potential conflicts with other vehicles and equipment operating in the work area. Provide maximum protection for workers getting in and out of there vehicles.

• Open Discussion

New questions relating to permit drawings and the permit application will be added to roadways field inspection questions.

- 1. Does the existing bridge have any bents in the creek? If yes, how many? Will any of the new bents be in the creek? If yes, how many?
- 2. What construction method is planned for the bridge? (Top down etc.)
- 3. Will there be any utility impacts in jurisdictional areas (wetlands, buffers, streams).
- 4. Will construction require any onsite detours? (I.e. temporary bridges), work pads (i.e. causeways) for building the bridge or demolition of the old bridge? If so, where? Are they absolutely necessary?
- 5. What removal method will be used for the existing bridge and bents? What are the environmental impacts?
- 6. If you are using an on-site detour bridge, are the piles driven?
- 7. Are the temporary impacts for culvert construction properly identified?
- 8. Have impacts in high quality resource areas been minimized? Have we done as much as possible to limit impacts within these areas?
- 9. Is the project using Best Management Practices (BMP's)? Is this project using design standards for sensitive watersheds?
- 10. Is hand clearing possible?

Professional Women's Business Conference will be September 20, 2008, 8:30 a.m. -2:00 p.m. "Taking Responsibility for Your Future". All females are invited and will be reimbursed for the registration fees.

Minutes Prepared By:	Ted Walls
Minutes Approved By:	Original Signed by Jay A. Bennett, PE
	Date:August 19, 2008

2009 - 2015 STIP Scheduling Process

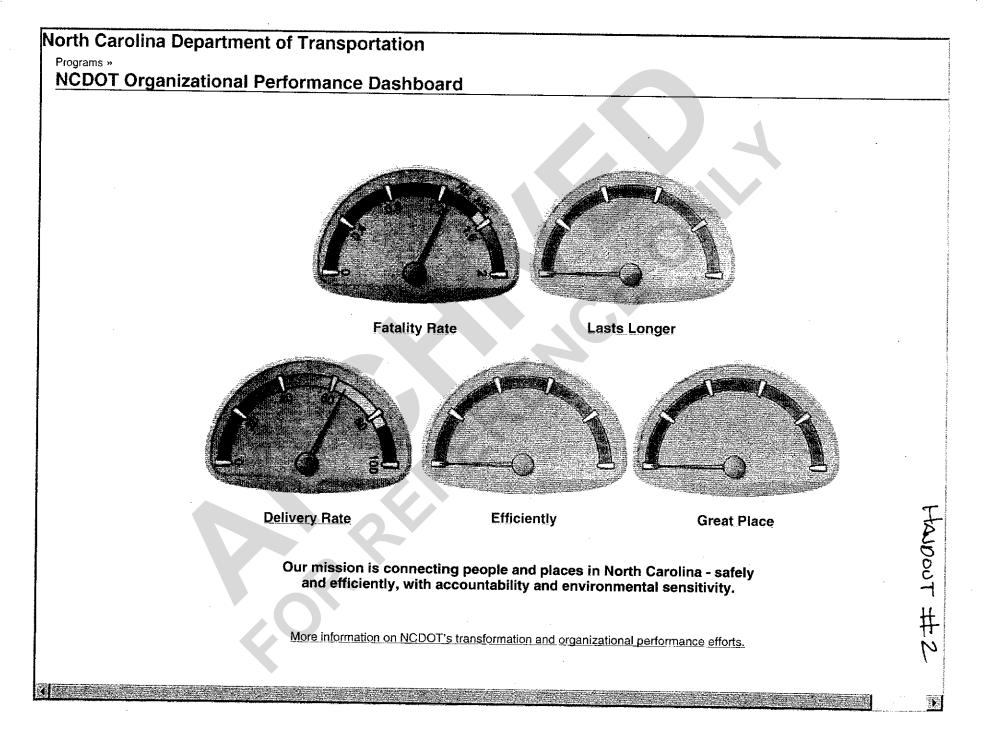
STIP is published

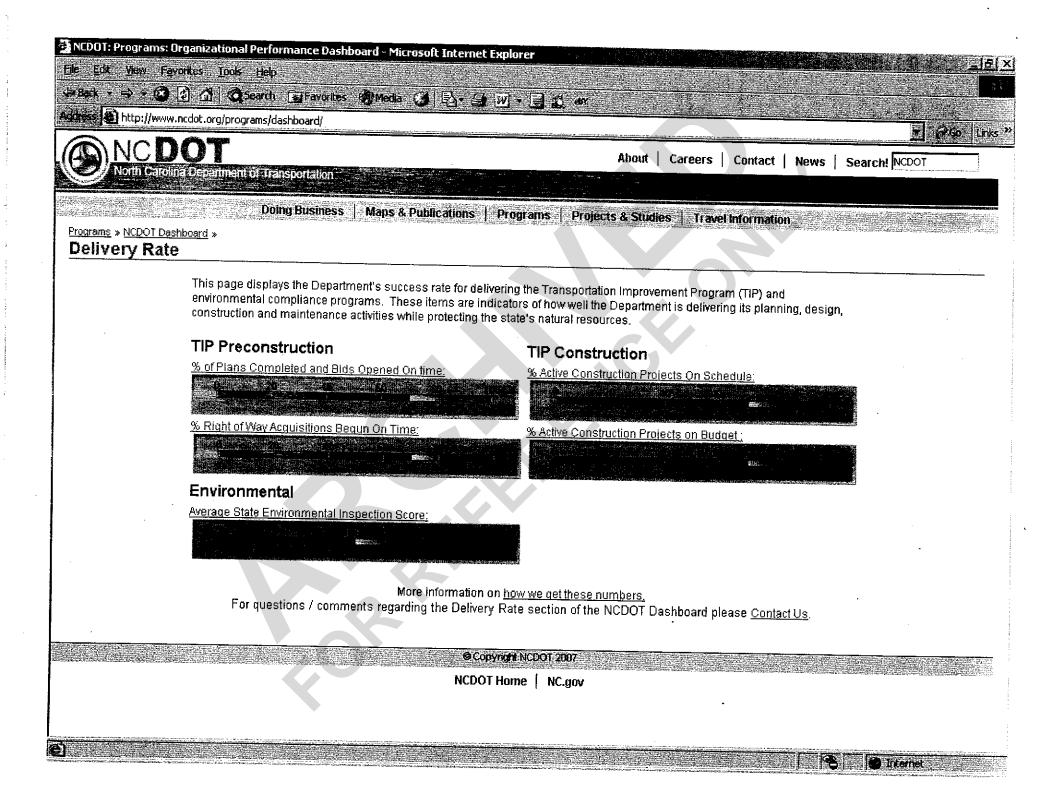
June 4

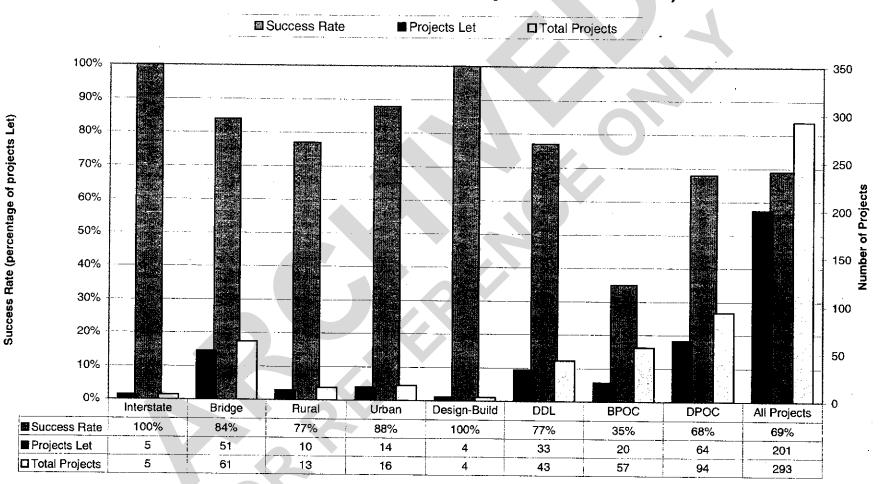
HANDOUT #1

June 25 - July 18 New STIP Projects 1. PDEA Co-PM e-mails Program Development requesting networks for any new projects 2. Program Development creates new project networks and e-mails all Unit Heads owning activities for assignment of lower level work centers 3. PDEA Co-PM applies backward scheduling to new project to identify start date. Coordinates schedule development with RDU Co-PM. Existing STIP Projects Activity Managers update durations, confirmations. activations, and make lower assignments on their activities on ALL projects. July 21 UNCONSTRAINED FORECAST SCHEDULING BEGINS July 21 - August 8 RDU Co-PM will reschedule the Forecast Schedule (unconstrained) on all projects that have completed Planning Documents. The entire project (all networks) shall be scheduled. All finish constraints should not be reapplied. PDEA Co-PM will reschedule the Forecast Schedule (unconstrained) on all projects that have incomplete Planning Documents. The entire project (all networks) shall be scheduled. All finish constraints should not be reapplied. August 11 Initial Preliminary Problem Project List is generated from the Preconstruction Dashboard and submitted to Co-PMs to resolve schedule issues. August 18 - 22 PDEA Co-PM and RDU Co-PM meet to resolve schedule issues with Problem Projects. These meetings will be arranged based on regions (Eastern, Central and Western). Location of meeting and attendance of critical Activity Managers is to be determined. August 28 Final Problem Project List is generated from Preconstruction Dashboard. Early September Problem Project Meeting is Held. Schedule Change forms submitted to Program Development for projects approved to be delayed. Mid to late September Basic Schedules updated per Problem Project Meeting. The R/W & Let constraints should be applied to the Forecast Schedule by the RDU Co-PM until the Basic has been updated. Upon notification that this has occurred, the Forecast Schedule constraints shall be removed by the RDU Co-PM.

<u>NOTE</u>: Any time during the period outlined above, "Non-Problem" projects that require a schedule change must have an approved schedule change form submitted. The R/W & Let constraints should be applied to the Forecast Schedule by the RDU Co-PM until the Basic has been updated. Upon notification that this has occurred, the Forecast Schedule constraints shall be removed by the RDU Co-PM.



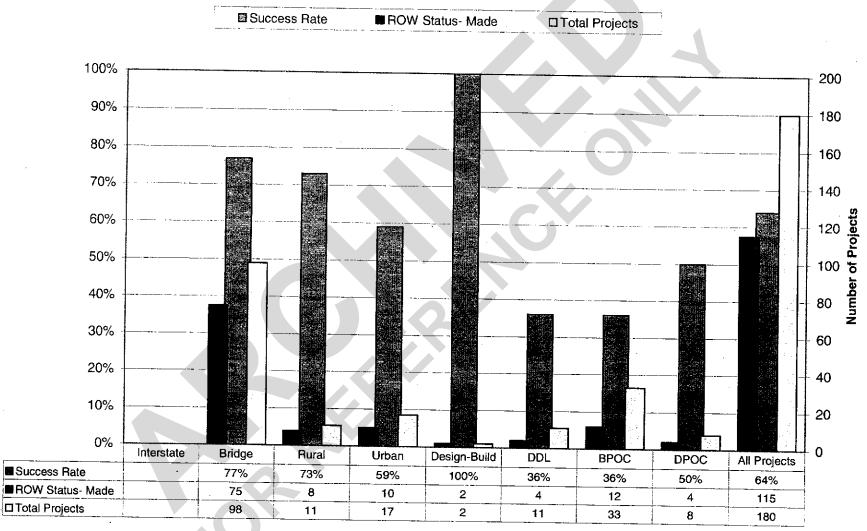




Letting Success Rate (January - December 2007)

Project Categories

DPOC - Division Purchase Order Contract DDL - Division Design & Let (in Raleigh) BPOC - Bridge Purchase Order Contract



Right-Of-Way Success Rate (January - December 2007)

Project Categories

DPOC - Division Purchase Order Contract DDL - Division Design & Let (in Raleigh) BPOC - Bridge Purchase Order Contract

Success Rate (percentage of projects Let)

ROADWAY DESIGN UNIT		HIGHWAY DESIGN DIVOLUTION
AUG 1 2 2008		AUG 1 2 2008
	STATE OF NORTH CAROLINA DEPARTMENT OF TRANSPORTATIO	Bdy Hyd Staff Str Kas Exe Geo Photo Sec.
	August 7, 2008	LYNDO TIPPETT SECRETARY FYI Take appropriate Action Prepare reply for
MEMO TO:	Preconstruction Branch Managers	
FROM:	Victor Barbour, PE, Stuart Bourne, PE, and Rodg Debbie Barbour, PE Quelleci Barbour Director of Preconstruction	

SUBJECT: Project STaRS Schedule Maintenance Policy

To enhance our project delivery, and in accordance with the Department's initiative regarding performance metrics and dashboard reporting, a schedule maintenance policy has been developed. Attached is the recently developed <u>Project STaRS Schedule Maintenance Policy</u>.

As stated within the policy, its purpose is to "establish guidance for users regarding (1) how the Project STaRS scheduling tool should be effectively maintained as a part of the day-to-day project management process (Forecast scheduling) and (2) the process of changing the approved schedule (Basic schedule update)."

As you know, Project STaRS will supply the data for many of our metrics in Preconstruction since most of our work involves the delivery of STIP projects. The successful tracking, proper schedule updates, and adherence to established project schedules are imperative for us to develop and convey "realistic" project schedules and to improve our project delivery rates.

This information should be provided to your staff members. The policy will be in effect upon their receipt. Please contact Ron Allen or me if you have any questions.

DMB/rda

cc w/attachment:

Bill Rosser, PE Mark Paxton Roberto Canales, PE Steve Varnedoc, PE Lacy Love, PE Jon Nance, PE Calvin Leggett, PE Majed Al-Ghandour, PE Ron Allen, PE Mark Tyler

MAILING ADDRESS: NC DEPARTMENT OF TRANSPORTATION PRECONSTRUCTION SECTION 1541 MAIL SERVICE CENTER RALEIGH NC 27699-1541 TELEPHONE 919-733-9425 FAX 919-733-9428 LOCATION: TRANSPORTATION BUILDING 1 SOUTH WILMINGTON STREET RALEIGH NC

WEBSITE WWW DOH.DOT STATE NO US

PROJECT STARS

MAINTENANCE

SCHEDULE

1003

POLCY

August 2008

PROJECT STARS SCHEDULE MAINTENANCE POLICY

PURPOSE OF POLICY

Project STaRS, an SAP R/3 application, provides the Department with a centralized, integrated schedule management tool that creates, develops, maintains, and communicates project schedules by allowing input from numerous groups having activity ownership within the system. Within this program, preconstruction activities for various project types have been mapped out to reflect the current project development processes across the Department.

The NCDOT's performance data will become visible to the public in the form of a Department-wide Performance Dashboard and the 12-Month Let List. These top-level metrics for the Department are cascaded into business unit and individual metrics. Project STaRS will be instrumental for "feeding" data to this dashboard.

When used efficiently and accurately, the Department will be able to:

- Report the status of projects in real-time (Dashboard),
- Pinpoint scheduling problems,
- Supply data needed for project delivery performance metrics,
- Coupled with accurate time charges, provide accurate resource planning, and
- Increase project delivery due to better management & tracking.

The purpose of this policy is to establish guidance for users regarding (1) how the Project STaRS scheduling tool should be effectively maintained as a part of the day-to-day project management process (Forecast scheduling) and (2) the process of changing the approved schedule (Basic schedule update).



DEFINITIONS

- Activity Manager Each activity and / or activity element has been initially assigned ownership to a business unit and then it is lower level assigned to an Activity Manager. The Activity Manager is the manager responsible to make sure activity durations are adjusted as needed; forecast finish dates applied when activities start; activities and/or activity elements final confirmed when completed.
- Basic Schedule This represents the approved schedule and represents the schedule of activities that everyone is working to achieve. The Program Development Branch is responsible for updates to this schedule via an approved schedule change form.
- **Complex Project** This is a project that has been broken into two or more sections for funding of right of way and / or construction. Typically, the Doc Prep Network will be connected to the Plan Prep or the Prel Plans Network of the first section scheduled for right of way acquisition. The remaining sections should be severed from the Doc Prep Network and scheduled independently.

Constraint

This is a scheduling feature that forces an activity to begin or end on a specified date. There are two types – a start constraint or a finish constraint. Start constraints are allowed in certain situations. Finish constraints shall not be used in the Forecast Schedule.

Co-Project Manager

Project Engineers in the Project Development & Environmental Analysis Branch and in the Roadway Design Unit are considered Co-Project Managers. <u>Jointly, they have</u> <u>ultimate responsibility for oversight of the Forecast Schedule</u> in Project STaRS.



Schedule Maintenance Policy

Forecast Schedule	This is the schedule that is maintained and updated by employees involved in the project development process. When properly maintained, this schedule represents the current status of a project. Proper maintenance consists of adjusting durations as needed, adding a forecast finish date when an activity has started, confirming when an activity has been completed, and rescheduling without finish constraints on a consistent basis.
Network	A network is a grouping of activities that defines the project development process. Examples of network groups are the Doc Prep, Plan Prep, Prel Plans, Final Plans, R/W Acquisition, and Bid & Award.
Problem Project	This is a project which has a Forecast Schedule that has drifted beyond its funding fiscal year for right of way and / or letting.
PS Text	This is a feature in SAP that allows users to add comments.
Reschedule	This is a function within SAP that allows the project schedule to be updated with the latest data maintenance supplied by the users across the Department. Activity completions, duration changes, forecast finish date additions, time charges, etc. only have an impact after the project has been rescheduled.
Responsible Co-Project Manager	This is the Co-Project Manager responsible for oversight of

This is the Co-Project Manager responsible for oversight of the rescheduling process to ensure that it occurs on a consistent basis as outlined in this policy. The PDEA Project Engineer is identified as the responsible Co-Project Manager until the final planning document is completed. At that point, the Roadway Project Engineer becomes the responsible Co-Project Manager.



3

FORECAST SCHEDULE MAINTENANCE

NO FINISH CONSTRAINTS SHALL BE USED IN FORECAST SCHEDULES

Some allowable start constraints would be the following:

A <u>CANNOT START BEFORE</u> can be used when a seasonal constraint is needed or a section of a complex project is funded later than other sections.

A <u>MUST START ON</u> can be used on the Initial PE Funding Approved activity when photogrammetric work must start early due to seasonal constraints and to compliment the start of project planning.

PROJECT FORECAST SCHEDULES SHALL BE "RESCHEDULED" IN PROJECT STARS AT LEAST <u>ONCE</u> EVERY THREE MONTHS (QUARTERLY)

All project forecast schedules shall be rescheduled (w/o finish constraints) by the Responsible Co-Project Manager at least once every three months to keep the data current for dashboard reporting.

Co-Project Managers and Activity Managers shall maintain their forecast schedule data on a day-to-day basis to keep it current. If significant actions have occurred on the project schedule, the Responsible Co-Project Manager should reschedule earlier than three months.

Activity Managers shall review their schedules and workload far enough in advance so that before an activity begins they can <u>adjust their activity durations</u> to reflect when they can deliver their product (DO NOT USE FORECAST FINISH DATES AT THIS POINT!) or determine outsourcing needs. Activity Managers should coordinate duration changes with the Co-Project Managers.



4

and REPORTING SYSTEM

<u>Only when an activity starts should a forecast</u> <u>finish date be entered</u>. Only use forecast finish dates on activities; DO <u>NOT</u> use a forecast finish date on an activity element.

When an activity or activity element is completed, a final confirmation should be entered. This day-to-day maintenance of the schedule data will reflect a valid and current project schedule status once the Responsible Co-Project Manager reschedules the unconstrained Forecast Schedule utilizing the "current date" scheduling method.

THE ENTIRE PROJECT NETWORK STRUCTURE SHALL BE "RESCHEDULED" BY THE RESPONSIBLE Co-PROJECT MANAGER

THE RESPONSIBLE Co-PROJECT MANAGER MUST RESCHEDULE THE ENTIRE PROJECT (WHICH MEANS ALL NETWORKS).

NOTE ABOUT COMPLEX PROJECTS The Roadway Design Project Engineer will be Responsible Co-Project Manager for rescheduling sections of the complex project that are not linked to the Doc Prep Network regardless of the status of the planning document. This will require close coordination between Co-Project Managers to ensure that all sections of a complex project are scheduled appropriately by taking into consideration the controlling part of the schedule or the Doc Prep network.



FORECAST SCHEDULES SHALL ALSO BE RESCHEDULED AT KEY MILESTONES TO CREATE A BASELINE SCHEDULE FOR FUTURE PERFORMANCE REVIEWS AND DASHBOARD REPORTING. THESE KEY MILESTONES ARE BASED ON THE PROJECT TYPE SHOWN BELOW.

PROJECT TYPE	MILESTONE
Bridge Replacement	Field Scoping Meeting (FSM) or Concurrence Point 3
Minor Improvement & Other	Initial PE Funding Approved
Major Widening	EA Approved or Concurrence Point 3
New Location	Concurrence Point 3

The Forecast schedule for the project will be rescheduled (unconstrained) by the PDEA Co-Project Manager when the key project milestones shown above have been achieved. If the resulting schedule is approved by upper management, the Basic schedule will be updated (see BASIC SCHEDULE UPDATE PROCESS) and this schedule will become the "baseline" schedule against which future performance reviews will be measured. If the resulting schedule is not approved, the Co-Project Managers will coordinate with key Activity Managers to develop an acceptable schedule (without finish constraints) by adjusting durations, possibly activity relationships, and reviewing data maintenance.



BASIC SCHEDULE UPDATE PROCESS

> THE BASIC SCHEDULE SHALL ONLY BE UPDATED THROUGH AN APPROVED SCHEDULE CHANGE REQUEST FORM

The Basic Schedule is the currently approved schedule for a project. It provides the dates for all milestones and activities that Units should achieve in order to meet the approved Planning Document, Right of Way, and Let schedule. Only personnel from the Program Development Branch have authority to change the Basic Schedule after receiving an approved schedule change request form. The form is located on the Program Development intranet portal site.

BOTH THE PDEA AND ROADWAY DESIGN CO-PROJECT MANAGERS SHOULD COORDINATE ON SCHEDULE CHANGES. THE DEGREE OF COORDINATION IS DEPENDENT ON THE STAGE OF THE PROJECT.

DURING THE PLANNING & DESIGN PHASE

Submission of the Schedule Change Request form will be the responsibility of the Co-Project Manager whose business area is primarily responsible for the change. A 'Schedule Change Request' PS Text (Type 22) will be used to document the justification for the schedule change in Project STaRS. The PS Text shall be created on the activity primarily causing the schedule to change. The other Co-Project Manager will use this to indicate concurrence with the change. At this point, the Basic Schedule will be updated by the procedures outlined in this policy.



7

✤ 12 MONTH LET LIST (before plan turn in)

Let schedules that are revised during the monthly 12 month let review meetings for projects which the <u>plans have not been turned in yet</u> should be immediately communicated to the RDU and PDEA Co-Project Managers by Program Development. To allow immediate generation of up-to-date let list reports, Program Development will revise and save the new let date in the Basic Schedule (without rescheduling).

Upon notification of the revised let date, the Roadway Design Co-Project Manager should begin the process of updating the Forecast Schedule. The Roadway Design Co-Project Manager should utilize the schedule change PS-Text to convey that this is a 12 month let list change and the reasons for the change. Also, the PS-Text will indicate that the Forecast schedule has been updated (rescheduled) to reflect the revised schedule, temporary constraints have been added, and the project is awaiting a Basic schedule update. The PDEA Co-Project Manager will indicate via PS-Text that they were apprised of the schedule change.

✤ 12 MONTH LET LIST (after plan turn in)

Let schedules that are revised during the monthly 12 month let review meetings for projects which the <u>plans have been turned in</u> will be updated in Project STaRS by Program Development. Program Development will begin the process by rescheduling the Forecast Schedule with a finish constraint reflecting the revised let date. At this point, the Basic Schedule can be updated by overwriting it with the Forecast Schedule.

Program Development should e-mail the Co-Project Managers informing them of the Basic / Forecast Schedule updates for informational purposes.



Co-Project Managers do <u>not</u> need to provide concurring PS-Text.

Annual Project Scheduling Based on STIP or Draft STIP Distribution

A month after release of the Draft or Final STIP, an initial preliminary Problem Project List is generated from the Preconstruction Dashboard and submitted to Co-PMs to resolve schedule issues.

Two weeks after receiving the preliminary Problem Project List, PDEA and Roadway Design Co-Project Managers meet to resolve schedule issues with Problem Projects. These meetings will be arranged based on regions (Eastern, Central and Western).

Two weeks after the Co-Project Managers meeting, a final Problem Project List is generated from Preconstruction Dashboard and a Problem Project Meeting with the Director of Preconstruction and other key personnel is scheduled.

Schedule Change forms are prepared for each problem project by the Responsible Co-Project Manager in preparation for the Problem Project Meeting. Also, the Responsible Co-Project Manager should utilize the schedule change PS-Text to convey that the Forecast schedule has been updated (rescheduled) to reflect the requested schedule, temporary constraints have been added, and the project is awaiting a Basic schedule update upon approval at the Problem Project Meeting. The other Co-Project Manager will indicate via PS-Text that they concur with the requested schedule.

THE SCHEDULE CHANGE FORMS WILL BE TAKEN TO THE PROBLEM PROJECT MEETING BY THE PDEA AND ROADWAY DESIGN UNIT REPRESENTATIVES IN ATTENDANCE.



AND REPORTING SYSTEM

The R/W & Let constraints should be applied to the Forecast Schedule by the Responsible Co-Project Manager until the Basic has been approved and updated. Upon notification that this has occurred, the Forecast Schedule constraints shall be removed by the Responsible Co-Project Manager.

Problem Project scheduling decisions that are made during the annual problem project meeting should be immediately communicated to the PDEA and RDU Co-Project Managers.

If the requested schedule is not approved during the Problem Project Meeting, the schedule change form is considered "void" and the Co-Project Managers will coordinate with key Activity Managers to develop an acceptable schedule (without finish constraints) by adjusting durations, possibly activity relationships, and reviewing data maintenance. The resulting schedule should be targeted for the funded fiscal years for right of way and letting.

THE PROGRAM DEVELOPMENT BRANCH SHALL BE RESPONSIBLE FOR UPDATING THE PROJECT STARS BASIC SCHEDULE USING THE FOLLOWING PROCEDURE:

STEP #1 - Find the Schedule Change PS Text that corresponds with this schedule change and verify that both Co-Project Managers concur with or were apprised of the schedule change (12 MLL projects before turn-in). Projects on the 12 MLL after plan turn-in do not require PS Text from the Co-Project Managers.

If PS Text is not supplied by both Co-Project Managers, an e-mail with the subject "X-XXXX Schedule Change Unable to Process" will be sent to both Co-Project Managers stating:

> "Both Co-Project Managers need to sign off on the schedule change for this project in the PS Text before the xx/xx/xx schedule change can be processed."



STEP #2 - The dates for activities Obtain Right of Way Authorization and Review Bids at Contract Letting in the Forecast Schedule will be checked to ensure that they are temporarily constrained to match the approved dates on the Schedule Change Request form and that the Forecast Schedule has been rescheduled by the Responsible Co-Project Manager.

If the dates do not match or the system status indicators reflect that the Forecast Schedule has not been recently rescheduled, an e-mail with the subject "X-XXXX Schedule Change Unable to Process" will be sent to both Co-Project Managers stating:

> "Prior to updating the Basic Schedule and completing the schedule change process, the Forecast Schedule needs to be rescheduled with temporary constraints placed on <u>Obtain</u> <u>Right of Way Authorization</u> and <u>Review Bids at</u> <u>Contract Letting</u> matching the proposed dates as stated on the schedule change form. Please notify us once this rescheduling has occurred."

STEP #3 - Upon completion of Steps 1-2 the Forecast Schedule will be transferred to the Basic Schedule. On the 3rd Level WBS, Program Development's PS Text listing the schedule change history for the project should be updated.

<u>STEP #4</u> – An e-mail will be sent out to staff members involved with the project indicating that the Forecast Schedule has been transferred to the Basic Schedule. Upon receipt of this e-mail, the Responsible Co-Project Manager shall remove all finish constraints from the Forecast Schedule.

Refer to Program Development's PS Text under the Third Level WBS for immediate information about the Schedule Change. Original Schedule Change will be available in IXOS within the week.





HANDOUT #

STATE OF NORTH CAROLINA DEPARTMENT OF TRANSPORTATION

MAY 0 9 TAR

MICHAEL F. EASLEY GOVERNOR

LYNDO TOPELES SENT

MEMO TO: Roadway Design Project Engineers Roadway Design Project Design Engineers

Jav A. Bennett. PE FROM: State Roadway Design DATE: April 29, 2008

SUBJECT: Construction Revisions

The Construction Revision process has been revised to agree with the new approval authorities, budget metrics and schedule metrics. <u>ALL</u> construction revisions will now be sent directly to the appropriate Division Engineer rather than the State Construction Engineer.

Unless the construction revision request has come through the Division Engineer, approval (verbal or via email) is needed from the Division Construction Engineer (DCE). This would particularly apply to plan revisions that effect cost, schedule or are outside the original project scope. Very minor plan revisions such as placing a proposed drainage box in slightly different location will not need DCE approval.

Attached is the revised form letters and a related email from the Construction Unit. Please call me or Dewayne Sykes at 919 250-4016, if you have questions.

JAB/DLS Attachments

cc: Art McMillan, PE Ellis Powell, PE Ron Hancock, PE Stuart Bourne, PE David Henderson, PE Clarence Coleman, PE Greg Fuller, PE Greg Perfetti, PE

TELEPHONE: 919-250-4016 FAX: 919-250-4036 LOCATION: CENTURY CENTER COMPLEX BUILDING A 1000 BIRCH RIDGE DRIVE RALEIGH NC

WEBSITE: WWW.DOH.DOT.STATE.NC.US



HANDOUT #5

STATE OF NORTH CAROLINA DEPARTMENT OF TRANSPORTATION

MICHAEL F. EASLEY GOVERNOR

LYNDO TIPPETT Secretary

MEMO TO: **Division Engineer Division R/W Agent Division Construction Engineer Utilities Coordination Unit** Proj. Serv. Utilities Section **Congestion Management Unit Traffic Control Unit Regional Traffic Engineer** Signing Unit **Roadside Environmental Roadway Construction Engineer** Bridge Construction Engineer (if needed) A. R. (Drew) Thomas, PE (if at-grade R/R Crossing) James B. Harris, PE (if R/R grade separation or parallel encroachment) Arthur H. Petteway, PE (if R/R impacts involving closings) Drew Joyner, PE (if there are cultural resource concerns) Stan Harward (I, R, U & major B projects for recycled products utilization)

FROM:

Roadway Design Project Engineer

DATE: SUBJECT:

Project (F. A. Project County

Request for Preliminary Design Comments

We have completed the horizontal and vertical alignments for this project and the Hydraulics Unit is beginning their design. Please review these alignments and provide any potential constructability concerns or other comments to us by *(ONE MONTH FROM LETTER DATE)* in order that they may be considered before Concurrence Point 4B. One set of prints for the subject project is enclosed. If you would like the CADD files for this project, please e-mail your request to Project Design Engineer at insert e-mail address.

Thank you for your timely response to this request. If you have any questions, please contact me or , Project Design Engineer at (919) 250-4016.

Enclosures

cc: Jay A. Bennett, PE

Print Distribution: Normal

ROADWAY DESIGN UNIT		HIGHWAY DESIGN BRANCH
ALLENBLEVINSSYKES BREWC. HOUSERT. HOUSER LOVERINGD. TAYLORGOODHIGHT J. MOOREC. HAINESPICER B. MISCINEA EL F. E.A.S.L.E.Y. HOGHAS MUMFORD ^{GOVERNOR} WALLS	STATE OF NORTH CAROLINA EPARTMENT OF TRANSPORTATION	JUL 1 5 2008 Rdy Hyd Staff Str Las Exe Geo Photo Sec. LYNDO TIPPETT SECRETARY
PREPARE REPLY FORCIGNATURE [FY.I. REVIEW/DISCUSS WITH	July 11, 2008	FYI Take appropriate Action Prepare reply for
MEMORANDUM T	O: Preconstruction Branch Managers and Divis	sion Engineers

FROM:

Debbie Barbour, PE Meblie Balleour

SUBJECT:

Highway Design Branch Regional Assignments

In the fall of 2007 a concept for regionalizing preconstruction planning and design activities was developed with the goal of improving the Department's delivery of projects within the Transportation Improvement Program (TIP). The attached map and spreadsheet shows the regional planning and design assignments for the Highway Design Branch, the Project Development Unit within the PDEA Branch, the TIP Development Unit, Division Construction Engineers and for Roadway and Bridge Construction Engineers.

The attached regional planning and design assignments have been implemented. If you have any questions, please contact me or Art McMillan at 919-250-4001.

DMB/jab

Attachments

cc: w/attachments:

Bill Rosser, PE Steve Varnedoe, PE Jon Nance, PE Lacy Love, PE Calvin Leggett, PE Jay A. Bennett, PE Victor Barbour, PE Stuart Bourne, PE Rodger Rochelle, PE Ellis Powell, PE

MAILING ADDRESS: NC DEPARTMENT OF TRANSPORTATION PRECONSTRUCTION SECTION 1541 MAIL SERVICE CENTER RALEIGH NC 27699-1541

TELEPHONE: 919-733-9425 FAX: 919-733-9428

WERSITE: WWW.DOH.DOT.STATE.NC.US

LOCATION: TRANSPORTATION BUILDING 1 SOUTH WILMINGTON STREET RALEIGH NC

Central

Divisions 5, 7, 8, and 9

PDEA - Eric Midkiff Roadway Design - Ron Allen

Western

TIP - Mike Stanley Eastern

Divisions 1, 2, 3, 4, and 6

Divisions 10, 11, 12, 13 and 14

PDEA - Teresa Hart Roadway Design - Scott Blevins TIP - Van Argabright

PDEA - Rob Hanson Roadway Design - Dewayne Sykes TIP - Ray McIntyre

Highway Design Branch, PDEA and TIP Development Unit Regional Assignments

Eastern Regional Assignments July 2008

									<u> </u>	
Eastern Region	(Project Development - Rob Hanson)			(Roadway Design - Dewayne Sykes) (TIP Development Unit - Ray McIntyre						
Division 1										
Jerry Jennings (Acting)	<u>PDEA</u>	Roadway Design	Structure Design	<u>Hydraulics</u>		Location and Surveys		Div. Const. Eng		
	Charles Cox	Gary Lovering	Neb Bullock	Randy Henegar	K. J. Kim	Jason Smith	Keith Johnston	Bob Capehart	Warren Walker	Eddie Bunn
	Jay McInnis			Jay Twisdale	Chris Kreider					
	Brian Yamamoto									
Division 2										
Neil Lassiter	<u>PDEA</u>	Roadway Design	Structure Design	<u>Hydraulics</u>		Location and Surveys		Div. Const. Eng	Rdy Const. Eng	
	Charles Cox	Gary Lovering	Neb Bullock	Randy Henegar	K. J. Kim	Terry Wheeler	Keith Johnston	Ed Eatmon	Warren Walker	Eddie Bunn
	Jay McInnis			Jay Twisdale	Chris Kreider				·	
	Brian Yamamoto							·		
Division 3			·							
Allen Pope	PDEA	Roadway Design	Structure Design	Hydraulics	Geotechnical	Location and Surveys				Bridge Const. Enc
	Charles Cox	Jason Moore	Omar Azizi	Andrew Nottingham	K. J. Kim	Chuck McDonald	Keith Johnston	Joe Blar	John Wolf, Jr.	Kevin Bowen
	Jay McInnis			Galen Cail	Chris Kreider					
	Brian Yamamoto							· ··-	···	· · · · · · · · · · · · · · · · · · ·
Division 4										
Ricky Greene	PDEA	Roadway Design	Structure Design	Hydraulics	Geotechnical	Location and Surveys	Photogrammetry	Div. Const. Eng	Rdy Const. Eng	Bridge Const. Enc
	Charles Cox	Glenn Mumford	Neb Bullock	Randy Henegar	K. J. Kim	Rick Poythress	Keith Johnston	Wendi Johnson	John Wolf, Jr.	Kevin Bowen
	Jay McInnis			Jay Twisdale	Chris Kreider					· · · · · · · · · · · · · · · · · · ·
	Brian Yamamoto						· · · · · · · · · · · · · · · · · · ·			
Division 6										
Terry Gibson	<u>PDEA</u>	Roadway Design	Structure Design	Hydraulics	A DECEMBER OF THE OWNER OWNE	Location and Surveys	Photogrammetry		Rdy Const. Eng	Bridge Const. Eng
	Charles Cox	Roger Thomas	Omar Azizi	Andrew Nottingham		John Kaukola	Keith Johnston	Tracey Pittman	Phillip Johnson	Aaron Earwood
	Jay McInnis			Galen Cail	Chris Kreider					
	Brian Yamamoto								<u> </u>	
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Statewide Assignmer Project Development Brid										· ··· · · · · · · · · · · · · · · · ·
Project Development Bri	PDEA	GWIII						· · · · · · · · · · · · · · · · · · ·		
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	Byran Kluchar							· · · · ·		···
	John Williams									· · ·
(Roadway Design - State	Engineering Coor		ins)							· · · · · · · · · · · · · · · · · · ·
	· · · · · · · · · · · · · · · · · · ·	<u>Roadway Design</u>	Lighting and Electrical	Special Studies						
		Engineering	Chris Haire	Chris Haire	<u></u>					·
		Coordination	Jay Stancil	Mohammed Mahjoub						
		Cathy Houser								·
		Doug Taylor		l						

Central Regional Assignments July 2008

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Central Region	(Project [(Project Development - Eric Midkiff)			(Roadway Design - Ron Allen)				(TIP Development Unit - Mike Stanley)			
 Division 5			· · · · · · · · · · · · · · · · · · ·									
Wally Bowman	PDEA	Roadway Design	Structure Design	Hydraulics	Geotechnical	Location and Surveys				Bridge Const. En		
	Beverly Robinson	Brenda Moore	Betsy Cox	Randy Henegar	K. J. Kim	Larry Williford	Keith Johnston	Dennis Jernigan	Phillip Johnson	Aaron Earwood		
	Linwood Stone			Jay Twisdale	Chris Kreider							
	Derrick Weaver											
Division 7												
Mike Mills	PDEA	Roadway Design	Structure Design	Hydraulics	<u>Geotechnical</u>	Location and Surveys				Bridge Const. End		
_	Beverly Robinson	Jim Speer	Roy M. Girolami	Randy Henegar	K. J. Kim	David Langston	Keith Johnston	Patty Eason	Vickie Davis	Darren Scott		
	Linwood Stone			Jay Twisdale	Chris Kreider							
	Derrick Weaver									ļ		
Division 8												
Tim Johnson	<u>PDEA</u>	Roadway Design	Structure Design	<u>Hydraulics</u>	Geotechnical	Location and Surveys		Div. Const. Eng		Bridge Const. Eng		
	Beverly Robinson	Jim Speer	John Frye	Andrew Nottingham	John Pilipchuk	Greg Myrick	Keith Johnston	John Olinger	Vickie Davis	Darren Scott		
	Linwood Stone			Galen Cail	Dean Hardister							
	Derrick Weaver	· · · · · · · · · · · · · · · · · · ·								ļ		
Division 9												
Pat Ivey	PDEA	Roadway Design	Structure Design	<u>Hydraulics</u>	<u>Geotechnical</u>	Location and Surveys				Bridge Const. Eng		
	Beverly Robinson	Tony Houser	John Frye	Andrew Nottingham		Al Blanton	Keith Johnston	Keith Raulston	Mark Freeman	Lee Puckett		
	Linwood Stone			Galen Cail	Dean Hardister		<u></u> <u>_</u>					
	Derrick Weaver	_										
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Statewide Assignmer												
Project Development Brid	· · · · · · · · · · · · · · · · ·	win						·				
	<u>PDEA</u>											
	Bryan Kluchar								ļ	<u></u>		
	John Williams											
(Roadway Design - State	Engineering Coord	inator - Scott Blevi	ns)									
	······································	Roadway Design	Lighting and Electrical	Special Studies				·				
<u> </u>		Engineering	Chris Haire	Chris Haire								
		Coordination	Jay Stancil	Mohammed Mahjoub								
		Cathy Houser			· · · · · · · · · · · · · · · · · · ·							
		Doug Taylor				· · · ·						

Western Regional Assignments July 2008

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Wastern Davis-	(Dealerst D		Terese Liert	(Roadway Desig	nn - Caatt Dia	vine)	(TIP Development Unit - Van Argabright)				
Western Region	(Project D	evelopment -	Teresa Hart)	(Roadway Desig	gn - Scott Ble						
Division 10				·					······································		
Barry Moose	PDEA	Roadway Design	Structure Design	Hydraulics	Geotechnical	Location And Surveys	Photogrammetry	Div Const. Eng	Rdy Const. Eng	Bridge Const. Eng	
	James Bridges	Greg Brew	Charles Hunt	Andrew Nottingham	John Pilipchuk	Mojdeh Masihpour	Keith Johnston	Tawana Brooks	Scott Allen	Larry Carpenter	
	John Conforti			Galen Cail	Dean Hardister			·			
	Stacy Oberhausen	· · · · ·									
Division 11											
Michael Pettyjohn	PDEA	Roadway Design	Structure Design	Hydraulics	Geotechnical	Location And Surveys	Photogrammetry	Div Const. Eng	Rdy Const. Eng	Bridge Const. Eng	
<i>n</i>	James Bridges	Glenn Mumford	Mack Bailey	Randy Henegar	John Pilipchuk	Larry Absher	Keith Johnston	Trent Beaver	Mark Freeman	Lee Puckett	
	John Conforti			Jay Twisdale	Dean Hardister			·			
_	Stacy Oberhausen								<u> </u>		
Division 12									[
Mike Holder	PDEA	Roadway Design	Structure Design	Hydraulics	Geotechnical	Location And Surveys	Photogrammetry	Div Const. Eng	Rdy Const. Eng	Bridge Const. Eng	
	James Bridges	Jason Moore	Mack Bailey	Andrew Nottingham	John Pilipchuk	John Taylor	Keith Johnston	Dan Grissom	Scott Allen	Larry Carpenter	
	John Conforti			Galen Cail	Dean Hardister						
	Stacy Oberhausen										
Division 13											
Jay Swain	PDEA	Roadway Design	Structure Design	<u>Hydraulics</u>	Geotechnical	Location And Surveys	Photogrammetry	<u>Div Const. Eng</u>	Rdy Const. Eng	Bridge Const, Eng	
	James Bridges	Jimmy Goodnight	Quang Nguyen	Andrew Nottingham	John Pilipchuk	Richard Hensley	Keith Johnston	Ricky Tipton	Ted Adams	Cameron Cochra	
	John Conforti			Galen Cail	Dean Hardister						
	Stacy Oberhausen										
Division 14											
Joel Setzer	PDEA	Roadway Design	Structure Design	<u>Hydraulics</u>	<u>Geotechnical</u>	Location And Surveys		Div Const. Eng	Rdy Const. Eng	Bridge Const. Eng	
	James Bridges	Jimmy Goodnight	Quang Nguyen	Andrew Nottingham	John Pilipchuk	Bret Henson	Keith Johnston	Jamie Wilson	Ted Adams	Cameron Cochra	
	John Conforti			Galen Cail	Dean Hardister						
	Stacy Oberhausen									<u></u>	
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Statewide									ļ		
Project Development Bridg	je Unit - Bill Goodw	in			[
<u>_</u>	PDEA										
	Bryan Kluchar										
	John Williams										
Roadway Design - State E	ngineering Coordin	ator - Scott Blevir	ns)								
		Roadway Design	Lighting and Electrical	Special Studies							
		Engineering	Chris Haire	Chris Haire							
		Coordination	Jay Stancil	Mohammed Mahjoub							
		Cathy Houser		j							
		Doug Taylor							1	1	