

EAS ECM Non-PMO Project (Agile) Methodology

4/1/2021

DIT-T Unit: EAS ECM			Methodology Owner/Contact: Lisa Poole				Date Methodology Initially Added: 03/02/2021		
Methodology Name: Agile			Quality Management Plan Used: DIT-T Enterprise Quality Mgmt Plan				Date Last Updated: 03/02/2021		
Methodology Type: Agile			Deliverables Repository: https://connect.ncdot.gov/site/ECM/ECM%20Planning/Forms/By%20Topic.aspx				Comments:		
			Operational				Mapping Red Text = Differences from E-SDLC		
Phase	ID	Key Deliverable	Minimum Requirement	Req'd for Audit	Audit Control	Non-PMO Project (Medium Risk)	Req'd	Phase	Key Deliverable
Business Concept	1	Work Request		Y	ITGC03	Y	Y	Business Concept	Business Request
Business Concept	2	Alternatives Analysis	If required		ITGC03				
Business Concept	3	Preliminary Business Case	Min: Scope of Work, Resource Plan, Cost Plan, Start/End Dates		ITGC03				
Business Concept	4	Business Concept Exit Quality Review							
Initiation	5	Scope of Work	Min: Work Definition, Resources, Estimated Cost, Start/End Dates	Y	ITGC03	Y	Y	Initiation	Backlog Item (BI)
Initiation	6	Scope of Work Approval	DOT Business & DIT-T approval required	Y	ITGC03	Y	Y	Initiation	Backlog Item (BI) Approval
Initiation	7	Business Case			ITGC03				
Initiation	8	Benefits			ITGC03				
Initiation	9	Business Case Quality Review							
Initiation	10	EPMO Business Case DP Approval	DIT EPMO & OSBM approved required						
Initiation	11	Cost Plan			ITGC03				
Initiation	12	Schedule			ITGC03	Y	Y		
Initiation	13	Change Management Plan			ITGC03				
Initiation	14	Procurement Plan	If procuring resources, products, services		ITGC03				
Initiation	15	Communication Plan			ITGC03				
Initiation	16	Organization Chart			ITGC03				
Initiation	17	Quality Management Plan		Y	ITGC03	Y	Y	Initiation	Backlog Item (BI)
Initiation	18	Risk Assessment/Mitigation Plan			ITGC03				
Initiation	19	Issues Log			ITGC03				
Initiation	20	Privacy Threshold Analysis (PTA)	Required if application not previously documented and/or if changing any privacy information. DIT-T Security & DIT Approval required.	Y	ITGC01	Y	Y	Initiation	N/A - No private data is handled
Initiation	21	Initiation Exit Quality Review			ITGC04				
Planning & Design	22	Project Change Request Log							
Planning & Design	23	Project Change Request	DIT-T and Business Approval		ITGC03				
Planning & Design	24	Project Change Request Quality Review							
Planning & Design	25	EPMO Change Request DP Approval	EPMO and/or OSBM approval (if required)						
Planning & Design	26	SAP Cost Exception Report							
Planning & Design	27	Requirements Management Plan			ITGC03				
Planning & Design	28	Requirements	Must be approved by Business and other stakeholders, including Architecture, Security, Infrastructure, etc.	Y	ITGC01 ITGC02 ITGC03	Y	Y	Planning & Design	Backlog Item (BI)

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Planning & Design	29	Requirements Approval	Required on all sizes of work except on small operational work, this may be included in Work Definition.	Y	ITGC01 ITGC02 ITGC03	Y	Y	Planning & Design	Backlog Item (BI) Approval	
Planning & Design	30	Requirements Traceability Matrix								
Planning & Design	32	Architecture Design			ITGC01 ITGC02					
Planning & Design	33	Architecture DP Quality Review	If required by EPMO							
Planning & Design	34	EPMO Architecture DP Approval	If required by EPMO DIT Architecture Approval required		ITGC01 ITGC02					
Planning & Design	35	Security DP Quality Review	If required by EPMO							
Planning & Design	36	EPMO Security DP Approval	If required by EPMO DIT Approval Required		ITGC01 ITGC02					
Planning & Design	37	Architecture Exception Request	If required, complete DIT Approval Required			Y	Y			
Planning & Design	38	NCID Exception Request	If required, complete DIT Approval Required		ITGC01	Y	Y			
Planning & Design	39	Security Exception Request	If required, complete DIT Approval Required		ITGC01	Y	Y			
Planning & Design	40	Design Document		Y	ITGC03	Y	Y	Planning & Design	N/A - Out of the box configuration of vendor application	
Planning & Design	41	Design Approval	Business and other stakeholders approvals	Y	ITGC03	Y	Y	Planning & Design	N/A - Out of the box configuration of vendor application	
Planning & Design	42	Business Continuity Plan	If required		ITGC03					
Planning & Design	43	Disaster Recovery Plan	If required		ITGC03					
Planning & Design	44	Training Plan	If required		ITGC03					
Planning & Design	45	Test Plan				Y	Y			
Planning & Design	46	Acceptance Process and Criteria			ITGC03	Y	Y			
Planning & Design	47	Acceptance Process and Criteria Approval	Must be approved by Business and other stakeholders		ITGC03	Y	Y			
Planning & Design	48	Operational Level Agreement (OLA)	Required if there are changes to the current OLA.		ITGC04	Y	Y			
Planning & Design	49	Operational Level Agreement (OLA) Approval	If required Must be approved by IT Stakeholders		ITGC04	Y	Y			
Planning & Design	50	Business Approval to Exit P&D			ITGC03					
Planning & Design	51	P&D Exit Quality Review			ITGC04					
Planning & Design		If RFP required, deliverables below:							If RFP required, deliverables below:	
Planning & Design	52	RFP Request for Commodity/Service Form			ITGC04	Y	Y			
Planning & Design	53	RFP Disaster Recovery Assessment			ITGC04	Y	Y			
Planning & Design	54	RFP Sourcing Exception Request	If required for the RFP		ITGC04	Y	Y			
Planning & Design	55	RFP Hosting Exception Request	If required for the RFP		ITGC04	Y	Y			
Planning & Design	56	RFP and Attachments			ITGC03 ITGC04	Y	Y			
Planning & Design	57	RFP Proposal Evaluation Plan			ITGC03 ITGC04	Y	Y			
Planning & Design	58	RFP Content Submission								
Planning & Design	59	RFP Individual Evaluation Workbooks			ITGC03 ITGC04	Y	Y			

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Planning & Design	60	RFP Oral Presentation/Demonstration Guide			ITGC03 ITGC04	Y	Y		
Planning & Design	61	RFP Consensus Evaluation Workbook			ITGC03	Y	Y		
Planning & Design	62	RFP Evaluation Report with Award Recommendation			ITGC03 ITGC04	Y	Y		
Planning & Design	63	RFP Evaluation Report Approvals	Business and other stakeholders approvals required.		ITGC03 ITGC04	Y	Y		
Planning & Design	64	RFP CIO Presentation				Y	Y		
Planning & Design	65	RFP Evaluation Review Checklist							
Planning & Design	66	EPMO RFP Review DP Approval	DPMO Approval Required						
Planning & Design	67	EPMO Contract Award Review DP Approval	DPMO Approval Required						
Planning & Design		IF Invitation for Bid (IFB) required, deliverables below:							IF Invitation for Bid (IFB) required, deliverables below:
Planning & Design	68	IFB Request for Commodity/Service Form			ITGC03 ITGC04	Y	Y		
Planning & Design	69	IFB Disaster Recovery Assessment	If required for IFB		ITGC03 ITGC04	Y	Y		
Planning & Design	70	IFB Sourcing Exception Request	If required for IFB		ITGC04	Y	Y		
Planning & Design	71	IFB Hosting Exception Request	If required for IFB		ITGC04	Y	Y		
Planning & Design	72	IFB and Attachments			ITGC03 ITGC04	Y	Y		
Planning & Design	73	IFB Statement of Work	May be required for Extensive Services		ITGC03 ITGC04	Y	Y		
Planning & Design	74	IFB Bid Review Checklist				Y	Y		
Planning & Design	75	IFB Award Approval	Business and other stakeholders approvals required.		ITGC04	Y	Y		
Planning & Design		IF Request for Quote (RFQ) required, deliverables below:							IF Request for Quote (RFQ) required, deliverables below:
Planning & Design	76	RFQ Request for Commodity/Service Form			ITGC03 ITGC04	Y	Y		
Planning & Design	77	RFQ Disaster Recovery Assessment	If required for RFQ		ITGC03 ITGC04	Y	Y		
Planning & Design	78	RFQ Sourcing Exception Request	If required for RFQ		ITGC04	Y	Y		
Planning & Design	79	RFQ Hosting Exception Request	If required for RFQ		ITGC04	Y	Y		
Planning & Design	80	RFQ and Attachments			ITGC03 ITGC04	Y	Y		
Planning & Design	81	RFQ Market Research			ITGC03 ITGC04	Y	Y		
Planning & Design	82	RFQ Estimate or Unofficial Quote			ITGC04	Y	Y		
Planning & Design	83	RFQ Statement of Work			ITGC03 ITGC04	Y	Y		
Planning & Design	84	RFQ Quote Review Document			ITGC03 ITGC04	Y	Y		
Planning & Design	85	RFQ Award Approval	Business and other stakeholders approvals required.		ITGC04	Y	Y		

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Phase	ID	Key Deliverable	Minimum Requirement	Req'd for Audit	Audit Control	Operational Non-PMO Project (Medium Risk)	Req'd	Phase	Key Deliverable
Planning & Design		If Contract Modifications through Amendment required, deliverables below:							If Contract Modifications through Amendment required, deliverables below:
Planning & Design	86	Amendment Request for Commodity/Service Form			ITGC03 ITGC04	Y	Y		
Planning & Design	87	Amendment Disaster Recovery Assessment	May be required if change in scope of work		ITGC03 ITGC04	Y	Y		
Planning & Design	88	Amendment Sourcing Exception Request	If required for Amendment		ITGC04	Y	Y		
Planning & Design	89	Amendment Hosting Exception Request	If required for Amendment		ITGC04	Y	Y		
Planning & Design	90	Amendment and Attachments			ITGC03 ITGC04	Y	Y		
Planning & Design	91	Amendment Market Research			ITGC03 ITGC04	Y	Y		
Planning & Design	92	Amendment Estimate or Unofficial Quote			ITGC03 ITGC04	Y	Y		
Planning & Design	93	Amendment Statement of Work	May be required for additional work within scope of work in existing contract		ITGC03 ITGC04	Y	Y		
Planning & Design	94	Amendment Approval	Business and other stakeholders approvals required.		ITGC04	Y	Y		
Planning & Design		IF Request for Information (RFI), deliverables below:							IF Request for Information (RFI), deliverables below:
Planning & Design	95	RFI			ITGC03 ITGC04	Y	Y		
Execute & Build	31	Application Architecture Design (AAD)	DIT-T Architecture Approval Required	Y	ITGC01 ITGC02	Y	Y	Execute & Build	N/A - No infrastructure work
Execute & Build	96	Code Structural Quality Analysis (CAST) Report	If required						
Execute & Build	97	Component Integration Test (CIT) Approved		Y	ITGC02	Y	Y	Execute & Build	Regression Testing Document, Backlog Item (BI) Approval Task
Execute & Build	98	System Integration Test (SIT) Approved		Y	ITGC02	Y	Y	Execute & Build	Regression Testing Document, Backlog Item (BI) Approval Task
Execute & Build	99	Performance Testing Approved	If required			Y	Y		
Execute & Build	100	IT Testing Complete Approval		Y	ITGC02	Y	Y	Execute & Build	Backlog Item (BI) Approval Task
Execute & Build	101	User Acceptance Plan and Script	IT management involves users in the design of applications, selection of packaged software and testing thereof.	Y	ITGC03	Y	Y	Execute & Build	Product Demo or User Testing Scenarios
Execute & Build	102	Sponsor Approved UAT		Y	ITGC03	Y	Y	Execute & Build	Verbal or Email Approval
Execute & Build	103	Implementation Plan							
Execute & Build	104	Go Live Readiness Assessment		Y	ITGC03	Y	Y	Execute & Build	UAT Approval
Execute & Build	105	Go Live Approval	Business and other Stakeholders approval	Y	ITGC03	Y	Y	Execute & Build	Product Owner Approval; BI Closed
Execute & Build	106	Project Go Live Readiness DP Quality Review	If required						
Execute & Build	107	EPMO Go Live Readiness DP Approval	If required.						
Execute & Build	108	E&B Exit Quality Review	EPMO approval						
Implementation	109	Business Approval to Close the Project			ITGC03				

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Implementation	110	Implementation Exit Quality Review							
Closeout	111	SAP Commitments Reconciled							
Closeout	112	Lessons Learned Survey							
Closeout	113	EPMO Lessons Learned							
Closeout	114	EPMO Closeout Report							
Closeout	115	Closeout Quality Review							